



2023 – 2024 ANNUAL REPORT

BUILDING A STRONGER,
SUSTAINABLE ALBERTA

Alberta
recycling
MANAGEMENT AUTHORITY

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Alberta Recycling Management Authority works with Albertans from all areas of our province, as such, we acknowledge the Indigenous Peoples who have and continue to live among, travel through and care for the land in the area currently known as Alberta. The relationship that Indigenous Peoples of Treaty 4, 6, 7, 8, and 10 have with the land is founded on a deep respect and relationship with the environment. This connection forms the foundation of our responsibility and vision of inspiring a future without waste.

LETTER TO THE MINISTER

July 19, 2024

Honourable Rebecca Schulz
Minister of Environment and Protected Areas
224 Legislature Building
10800 - 97 Avenue, Edmonton, AB, T5K 2B6
aep.minister@gov.ab.ca

Dear Minister Schulz,

On behalf of the Board, Industry Councils, and Alberta Recycling Management Authority (ARMA) staff, we are delighted to share our Annual Report, covering the fiscal year from April 1, 2023, to March 31, 2024, with you and your Ministry. We share this per Section 16 of the Designated Material Recycling and Management Regulation (Alberta Regulation 93/2004) and Section 8 of the Extended Producer Responsibility Regulation (Alberta Regulation 194/2022) under the Environmental Protection and Enhancement Act.

This past year has been one of incredible success for our organization. As we continue to champion your government's goals, we have made tremendous progress in enhancing the dual benefits of environmental sustainability while fostering economic growth. Whether through our numerous stewardship initiatives and programs across four key waste streams, implementing our Extended Producer Responsibility (EPR) framework, or facilitating valuable stakeholder engagement across the province, we see our recycling sector as a driving force for the future.

Recent third-party assessments have shown that Alberta's recycling sector contributes nearly \$1 billion annually to the GDP and supports over 7,500 direct jobs. Moreover, our stewardship recycling programs and sustainable waste management approach benefit more than 5,300 producers and suppliers of designated materials. Every day, we help foster a circular economy. What's more, we're just getting started.

Over the last several months, ARMA has championed Alberta's EPR framework, supporting a plastics circular economy that is anticipated to reduce greenhouse gas emissions by approximately 72,000 tonnes. We built the foundations of an EPR division, integrated it into ARMA Connect—our web portal—and launched registrations for communities, producers, processors, and PROs while drafting policies, procedures, and learning materials to educate stakeholders on the benefits of this framework.

This exemplary, made-in-Alberta solution is actively shaping a marketplace that extends product lifecycles, enhancing their value throughout the supply chain by promoting efficiency and longevity. Doing so significantly reduces waste and bolsters our province's attractiveness to investors.

Our team also extended the successful ePilot program for electronics recycling, managed a solar panel recycling pilot, and updated the environmental fees for the used oil program to support a sustainable oil recycling ecosystem. It has been a busy year but one of great success for our organization and province.

As we look to the next year and beyond, our senior leadership remains incredibly excited about the opportunities ahead. You and your department continue to help lead our province toward prosperity and create an environment that fosters a high-value circular economy, spurring job creation and other benefits. The legacy of a province of visionaries and innovators that you are helping build positions us well to lead in generating economic opportunities through environmental stewardship.

Thank you for your continued support. We would be happy to answer any questions you may have about this report.
Best regards,



Brad Pickering,
Board Chair



Ed Gugenheimer,
CEO

MESSAGE FROM THE BOARD CHAIR AND CEO

For more than 30 years, Alberta Recycling Management Authority (ARMA) has been driven by partnerships with our stakeholders, including the public, municipalities, industry, and government, to pursue our vision of inspiring a future without waste. Recycling, much like the world around us, continues to evolve to meet growing needs and changing expectations; it's essential that our province evolves with it.

We recognize that there is even greater potential to reduce waste and build our circular economy. The last year has been a transformative change and advancement for ARMA and Albertans. Extended Producer Responsibility (EPR) will transfer the costs from our municipalities and everyday Albertans to the producers and manufacturers of single-use products, packaging, paper products (PPP), and hazardous and special products (HSP). This transition will generate significant economic opportunities through necessary waste reduction processes.

In 2023 – 2024, ARMA concentrated on standing up the EPR framework and establishing itself as the oversight authority by developing bylaws and policies for effective oversight management and creating a registration system for communities, producers, producer responsibility organizations (PROs), and processing facilities. Our efforts in supporting and educating stakeholders on the benefits of EPR have paid off. We have captured over 93% of Alberta's population in PPP Phase I Registration, with 815 producers, 55 processors, and three PROs registered in our system, while meeting all regulated deadlines.

ARMA has also accomplished much through our 438 registered stewardship recycling depots in 161 communities throughout the province. From our Paint recycling program recycling 2.59 million litres of paint, 533,466 kilograms of paint containers, and 885,218 spray paint cans to Canada's second-oldest Tire recycling program, collecting 85,262 tonnes of tires and processing 78,864 tonnes, we have a lot to be proud of in those two waste streams alone.

We also had an outstanding year for our electronics ePilot program, as it successfully diverted 6,089 tonnes of material from the province's landfills—the highest volume year to date—on top of the 9,177 tonnes collected through our general program. Now, with this milestone in hand, we look to do even better by exploring integrating ePilot materials into our general program.

Within our electronics work, our solar panel recycling pilot, launched in 2020 to manage the influx of expired solar panels due to the shift towards lower-carbon energy sources, recycled 600 panels this year, bringing the total to 2,800 panels diverted from landfills.

The Used Oil Materials recycling program also had another successful year. We recovered 90.3 million litres of used oil, collected 4.48 million kilograms of oil filters, processed 3.27 million kilograms, and collected 2.31 million kilograms of oil containers. We also supported the proposed expansion of our Used Oil Materials recycling program to divert more plastics, glycol, antifreeze, and other materials from landfills this year. To secure the program's long-term sustainability, we supported adjustments to the environmental fees for used oil materials.

Continued on the next page

But importantly, we acknowledge that this is only possible with our partners. To show thanks for their unwavering commitment, ARMA reinforced its commitment to Alberta communities this year by:

- Providing 47 grants to fund municipal recycling roundups and 100 grants for electronics recycling roundups;
- Operating two paint and used oil roundups in Red Deer; and
- Organizing 27 commercial paint roundups.

Our partnerships and networks remain a key pillar in this work, as reaching a future without waste requires collaboration, tenacity, and a commitment to continue to do better. Only by working together, as Albertans, can we effectively shape recycling policy to divert waste and support a value-added processing system that grows our economy for the benefit of Albertans today and tomorrow.

Over the coming year and beyond, we will continue to partner with our stakeholders to deliver responsible stewardship programs and EPR. Through smart, forward-looking policies, we will embrace and advance a future without waste and position Alberta as a leader in recycling.

Sincerely,

A handwritten signature in black ink, appearing to read 'Brad Pickering', with a long horizontal flourish extending to the right.

Brad Pickering,
Board Chair

A handwritten signature in black ink, appearing to read 'Ed Gugenheimer', with a long horizontal flourish extending to the right.

Ed Gugenheimer,
CEO

OUR STORY

For over thirty years, Albertans have proven their commitment to the environment and a zero-waste future through dedication and participation in provincial stewardship programs. The introduction of EPR will further enhance opportunities for sustainability and waste management.

Since 1992, ARMA has worked to help develop a circular economy that extends the lifecycle of the products it stewards— electronics, paint, tires, and used oil materials—and is now developing made-in-Alberta solutions to support Alberta's EPR framework. With participation from Albertans and innovation from industry, we increase the value of recycled materials through our supply chains so they can be used differently and more efficiently, ultimately reducing landfill waste, all while driving Alberta's economy forward.

But we don't do this work alone. We rely on thousands of partners to get the job done, including our dedicated board of directors, four industry councils, more than 5,300 registered suppliers and producers, 30 processors, and the 161 municipalities and Indigenous communities who help manage 438 collection sites across the province. With the addition of EPR, we include 671 producers in PPP and 144 in HSP, 235 communities registered in PPP and 180 registered in HSP, 55 Processors and 3 PRO's. Throughout our history, one thing has been made abundantly clear: inspiring a future without waste is only possible when we all work together.



OUR MANDATE

ARMA is a not-for-profit organization incorporated under the Societies Act. As a Delegated Administrative Organization, ARMA is accountable to the Government of Alberta Minister of Environment and Protected Areas through its Business Plan and Annual Report.

STEWARDSHIP:

The Designated Material Recycling and Management Regulation (the Stewardship Regulation) authorizes ARMA to levy and collect surcharges (environmental fees) on the sale or supply of designated material in or into Alberta.

These funds help our programs remain operational and support programs and activities that promote sustainability, including:

- Waste minimization and recycling programs;
- Public information programs for the promotion of waste minimization and recycling programs;
- Expenditures on collection, transportation, storage, processing and disposal;
- Research and development activities;
- Promote the use of recycled materials and products.

In our stewardship work, ARMA is authorized to manage four designated materials: electronics, paint, tires, and used oil materials. To be successful in our stewardship, environmental fee revenue for each material program is managed separately while operating under a single organization, which creates synergies and cost-effectiveness.

OVERSIGHT:

The Extended Producer Responsibility Regulation (the EPR Regulation) authorizes ARMA to be responsible for the administration and oversight authority of the following designated materials:

- Single-use Products, Packaging, and Paper Products (PPP); and
- Hazardous and Special Products (HSP).

As the EPR oversight authority, ARMA is responsible for the development and execution of its bylaws that outline the details and requirements of registration, reporting, auditing, dispute resolutions, thresholds for exemptions, and compliance matters.

Since its authorization, ARMA, under the EPR framework, has successfully activated and launched a made-in-Alberta solution that aligns with producer-run programs in other jurisdictions, empowering producers to create local recycling markets, design cost-effective and efficient recycling programs, and demonstrate environmental responsibility.

Once fully implemented in April 2025, the EPR framework will embrace Alberta's producer-pay principle and Alberta's long tradition of supporting innovation.

In addition to its environmental stewardship mandate and regulatory oversight, ARMA meets its obligations under the Societies Act through its bylaws and governance regulation. ARMA formally reports to its membership through an Annual Report and Annual General Meeting.



OUR VISION INSPIRING A FUTURE WITHOUT WASTE

Our mission is to be an inspiring partner and a respected steward of the environment:

We will be a leader in recycling and waste minimization best practices and innovation in an effort to make the world a sustainable place.

We believe every place should be left better than we found it:

We will inspire Albertans to waste less, teach them to use products in different ways, and help them partner with others who share our passion.

Keeping our environment clean is a shared responsibility:

We will educate Albertans, support and contribute to best practices, and will be a responsible, trusted, and transparent partner in the global effort to reduce waste.





STRATEGIC FOCUS

To provide direction to the annual business planning process, the Board of Directors and Executive Leadership Team developed a strategic focus that expands on the current priorities and incorporates EPR oversight, while keeping avenues open for discussion and research.

To inspire long-lasting environmental policy and regulation in Alberta's waste management systems, we must look beyond regulation as the vehicle that gets us there. It's why we're focusing on action that generates positive change and builds on our storied history of stewardship to be best positioned for the future.

- Identify opportunities to introduce and promote made-in-Alberta solutions to waste management, building on our success with the Extended Producer Responsibility framework;
- Catalyze Alberta's circular economy by working with industry and government to advance waste management solutions;
- Position ARMA and its leadership as the central authority on the holistic recycling system in Alberta, ensuring the organization has a voice at decision-making tables;
- Deepen relationships with municipalities, Indigenous groups, advocacy organizations, post-secondary institutions, commercial partners, and industry leaders to strengthen stewardship programming through research, pilots, and accessible implementation;
- Amplify ARMA's reputation as an industry convener and thought leader by mobilizing collective action on circularity and waste reduction;
- Increase public awareness of recycling and the value of stewardship by completing further outreach to stakeholders; and,
- Create an environment that supports a successful system launch of EPR in April 2025.

To maximize our influence and impact in a complex and evolving environment, we are committed to living and practicing these strategic choices to produce transformational change that will shape our communities and province for the better.

ENVIRONMENTAL, SOCIAL, AND GOVERNANCE (ESG)

ARMA is committed to sustainability through effective management of end-of-life products, promoting environmental stewardship, and supporting community engagement. Our operations focus on achieving environmental sustainability, fostering social responsibility, and maintaining high standards of corporate governance.

ENVIRONMENTAL INITIATIVES

ARMA plays a crucial role in Alberta's environmental landscape by managing the recycling of designated stewardship materials and developing the framework for EPR. Through our programs, we ensure that these materials are diverted from landfills and responsibly recycled. In the fiscal year ending 2024, we successfully collected **85,262 tonnes of tires** and **90.3 million litres of used oil**, and **4.48 million kilograms of oil filters**, and **2.31 million kilograms of oil containers**. We processed **15,265 tonnes of electronics**, **2.59 million litres of paint**, **604,550 kilograms of paint containers**, and **885,218 spray paint cans**. These efforts significantly reduced environmental impact and conserved resources.

As leaders in environmental stewardship, ARMA is dedicated to finding innovative solutions. Through our Technology Upgrade Grant, we support processors aiming to improve recycling processes or offer new services. Our solar panel pilot program, the first of its kind in Canada, addresses the need for effective recycling practices for solar panels, ensuring these vital components of renewable energy systems are handled with care and consideration for our planet's future. We are also exploring rubber modified asphalt, working with partners and the Government of Alberta to explore alternate uses for recycled tires.

Our commitment to environmental sustainability is evident in our stringent compliance with regulatory standards, ensuring registered collection sites, suppliers, and processors adhere to the same high standards.



15,265
TONNES OF
ELECTRONICS
RECYCLED*
IN 2023/2024

259,762
TONNES OF
ELECTRONICS
RECYCLED
SINCE 2004



2.59
MILLION
LITRES OF PAINT
RECYCLED
IN 2023/2024

36.5
MILLION
LITRES OF PAINT
RECYCLED
SINCE 2008



85,262
TONNES OF
TIRES
COLLECTED
IN 2023/2024

149.5
MILLION
TIRES RECYCLED
SINCE 1992



90.3
MILLION
LITRES OF USED
OIL COLLECTED
IN 2023/2024

2.3
BILLION
LITRES OF USED
OIL RECYCLED
SINCE 1997



600
SOLAR PANELS
DIVERTED
FROM LANDFILL
IN 2023/2024

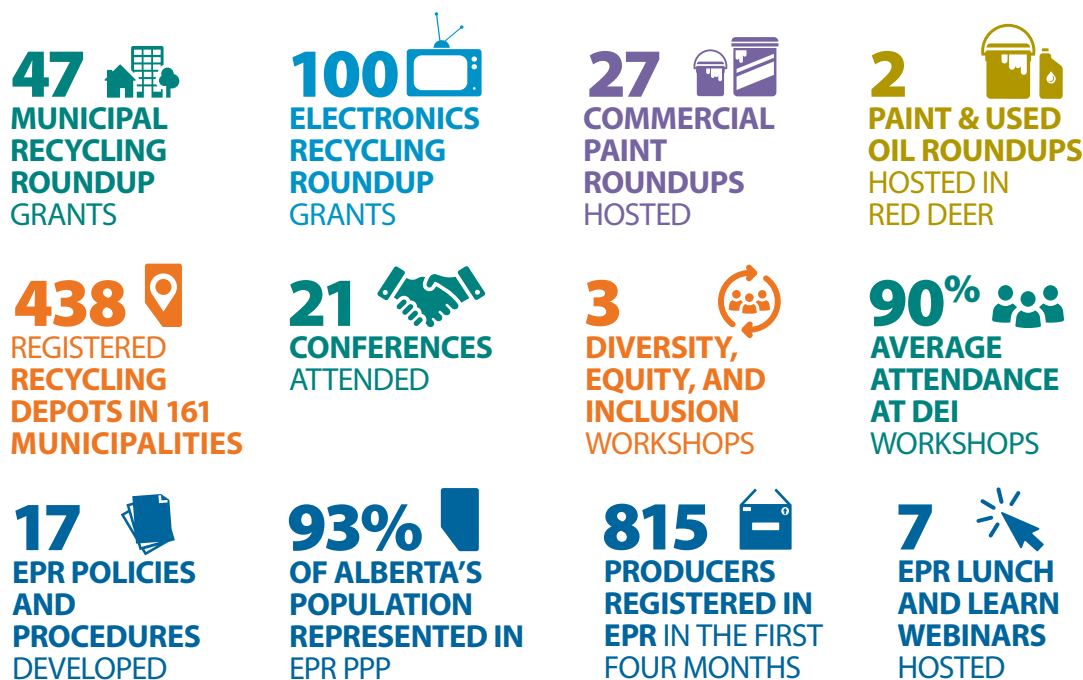
**Includes ePilot.*

SOCIAL RESPONSIBILITY

We recognize the importance of community engagement and social responsibility. Our initiatives extend beyond environmental stewardship to include supporting community organizations and promoting sustainable practices among residents and businesses. ARMA takes pride in supporting local municipalities, collection sites, educational institutions, and non-profit organizations through various grants and recycling roundups. For example, we provide Red Deer with paint and used oil material collection twice a year to assist residents in recycling these materials. We support commercial painters and businesses with commercial paint roundups and attend various conferences to educate stakeholders on ARMA's initiatives. We also provided recovered solar panels to Strathmore High School to power their community greenhouse.

With the introduction of EPR, we have been diligent in educating communities and stakeholders on the benefits of this new system, ensuring they are confident when registering. Over the past year, our stakeholder engagement has consisted of online information, educational webinars, consultations, bulletins, and one-on-one discussions.

In addition, ARMA fosters a diverse and inclusive workplace, promoting equal opportunities and fair treatment of employees. We uphold high ethical standards and prioritize health and safety in our operations, ensuring a positive and respectful work environment for our team members. Last year, we provided staff with three diversity, equity, and inclusion workshops focused on gender identity, allyship, and neurodiversity.



GOVERNANCE AND ETHICS

Governance excellence is fundamental to our operations at ARMA. We adhere to robust governance practices, maintaining transparency, accountability, and integrity in all aspects of our business. Our Board of Directors provides strategic oversight, guiding our organization to achieve long-term sustainable growth while upholding ethical standards and regulatory compliance.

The recent transition to a governance-focused board structure eliminates potential conflicts arising from our dual roles. Additionally, our divisional corporate structure distinctly separates our stewardship efforts from EPR oversight, promoting efficiency by minimizing the number of entities and enabling the sharing of corporate services between divisions.

We are committed to maintaining strong relationships with stakeholders, including government authorities, industry partners, customers, and the public. Regular stakeholder engagements allow us to gather valuable feedback, address concerns, and adapt our strategies to meet evolving expectations.

MOVING WITH PURPOSE

With our growing responsibilities and desire to evolve our corporate culture, a change to our office space was needed.

We saw an opportunity to reduce rental costs, while expanding our footprint, to support our new mandate. After an exhaustive search, we selected a building from 1962 and made every effort to modernize this mid-century structure in the most environmentally and fiscally responsible manner.

REPURPOSED MATERIALS FROM DEMOLITION:

- Insulation removed from walls was reused for soundproofing in new walls.
- Most ceiling tiles were retained and reused in the project.
- Exposed open plenum spaces to lower the carbon footprint by reducing the need for new materials.

MINIMIZING DEMOLITION WASTE:

- Old light fixtures and steel studs were taken to Maple Leaf Metals, a local Edmonton scrap metal recycler.
- Old drywall was delivered to KBL Environmental for sorting and recycling.
- Old carpet tiles were delivered to C2 Recycling Waste Management Centre for recycling.

REUSE AND REDUCE:

- Old office furniture, appliances, equipment, and supplies not designated to be moved were donated to local charities or provided to staff.
- Movers utilized reusable plastic containers for packing and transportation.

UTILIZING RECYCLED MATERIALS IN CONSTRUCTION:

- Surplus and leftover shop materials from Prologic were reused for ceiling grid repairs and miscellaneous deficiency repairs.
- Electricians reused as much of the existing circuits and infrastructure as possible, utilizing the cable trays to reduce the amount of new materials needed.
- Recycled solar panels were installed on the roof to power our exterior sign off-grid.
- Recycled latex paint from Calgary's EcoCoat paint recyclers was used as the primary wall finish throughout the space.
- UL GREENGUARD certified Arborite & Wilsonart plastic laminate finishes were chosen to provide durable low VOC (volatile organic compound) counter surfaces.
- The new carpet tiles are comprised of 62% recycled materials and are part of a "cradle to cradle" program, meaning they will be picked up and returned for recycling once they have reached their end-of-life.
- Enclosed spaces utilize state-of-the-art wall and interior glazing products that adhere to sustainable guidelines, including mindful MATERIALS, Forestry Stewardship Council, Environmental Product Declarations, BIFMA, and SCS Indoor Advantage.
- Workspace panels and upholstery fabrics are made from recycled polyester fibre.
- Stone countertops in the kitchens were slab offcuts, normally discarded.
- Rubber mulch made from Alberta Tire Recycling Processors was used in plant pots throughout the office.





RESULTS

KEY STEWARDSHIP PROGRAM
PERFORMANCE MEASURES

STEWARDSHIP GOAL 1

KEY METRICS

All designated materials under the Stewardship Regulation available at End-Of-Life (EOL) are collected and processed.

Forecasts are set based on the trend of previous years' results and market expectations for both the annual sales of designated material and recycled material, as well as estimated alternative diversions (e.g., reuse).

Terminology utilized in this section:

KG. PER CAPITA PROCESSING VOLUMES (E.G. KG. PER CAPITAL, LITRES PER CAPITA, CANS PER CAPITA)

Volume of EOL material processed per Albertan, to allow for meaningful comparison between programs and jurisdictions.

RECOVERY RATE

The recovery rate is the amount of EOL products collected or processed as a per cent of the amount of new products purchased by consumers in a year.

This rate is useful for tracking trends in changes to the recovery of materials over time. A higher rate is considered to indicate a successful program, although a lower rate may indicate a successful diversion of materials through reuse options. Additionally, a lower rate could denote the accumulation of products by consumers rather than recycling old units when new units are purchased (e.g., consumers retaining multiple electronic products).

CAPTURE RATE

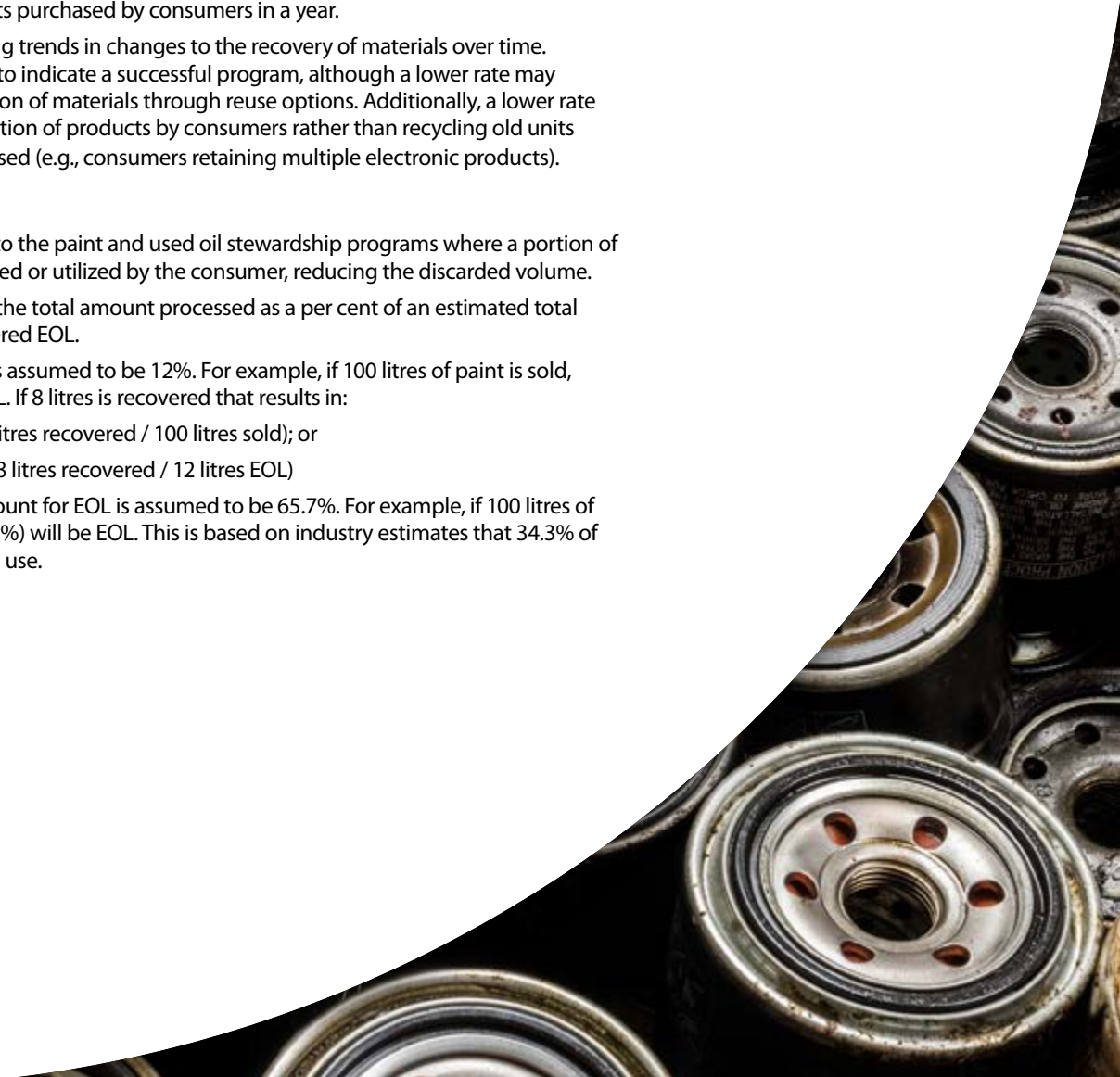
This measurement applies to the paint and used oil stewardship programs where a portion of the material sold is consumed or utilized by the consumer, reducing the discarded volume.

The capture rate measures the total amount processed as a per cent of an estimated total amount of material considered EOL.

The amount for EOL paint is assumed to be 12%. For example, if 100 litres of paint is sold, 12 litres (or 12%) will be EOL. If 8 litres is recovered that results in:

- a recovery rate of 8% (8 litres recovered / 100 litres sold); or
- a capture rate of 66.7% (8 litres recovered / 12 litres EOL)

Regarding used oil, the amount for EOL is assumed to be 65.7%. For example, if 100 litres of oil is sold, 65.7 litres (or 65.7%) will be EOL. This is based on industry estimates that 34.3% of oil sold is consumed during use.





STEWARDSHIP RESULTS

ELECTRONICS

	PROGRAM MATERIALS			ePILOT MATERIALS	
	TONNES	KG. PER CAPITA	RECOVERY RATE	TONNES	KG. PER CAPITA
2021/22 Result	8,493	1.90	34%	5,340	1.19
2022/23 Result	8,300	1.80	31%	5,176	1.11
2023/24 Target	8,125	1.78	33%	N/A	N/A
2023/24 Result	9,177	1.91	34%	6,089	1.27

See definitions on page 13 for KG. PER CAPITA and RECOVERY RATE.

There were 100 Electronics Recycling Roundups held this year by non-profit organizations and community groups.

THE RECYCLING PROCESS FOR PROGRAM ELECTRONICS

Registered processors collect TVs and computer products from businesses, institutions, and 363 registered collection sites located in 151 municipalities and Indigenous communities across the province. The collected materials are transported to Alberta-based processing facilities, where they are broken down and separated into metals, plastic, and glass, which are then shipped into the manufacturing supply chain.

STRATEGIC PRIORITY – PROGRAM EXPANSION (EPILOT)

The ePilot program has received strong support from Albertans, with over 17,800 tonnes of devices dropped off for recycling since the program began. These devices include small appliances, audio-visual equipment, telecom equipment, power and air tools, games, toys, musical instruments, and lawn and garden materials.

Data gathered from the ePilot project, which began in September 2020, was used to develop recommendations to modernize the electronics recycling program for the long term. These recommendations were submitted to the province in 2022 and are currently under review. In the meantime, the ePilot has been extended to March 31, 2025.

STEWARDSHIP RESULTS

PAINT

PAINT AND COATINGS PROCESSED	KG. (MILLIONS)	LITRES* (MILLIONS)	KG. PER CAPITA	RECOVERY RATE	CAPTURE RATE
2021/22 Result	2.95	2.46	0.66	9%	78%
2022/23 Result	2.94	2.45	0.63	10%	86%
2023/24 Target	2.90	2.41	0.63	10%	81%
2023/24 Result	3.10	2.59	0.65	10%	84%

*Based on an average weight per litre of 1.2 kg.

PAINT AND COATING CONTAINERS PROCESSED	METAL (KG.)	PLASTIC (KG.)	TOTAL (KG.)
2021/22 Result	402,278	309,721	711,999
2022/23 Result	363,319	169,213	532,532
2023/24 Target	383,911	266,111	650,022
2023/24 Result	533,466	71,084 [†]	604,550

[†]See commentary in 'Paint and Coating Containers Processed' section below.

AEROSOL PAINT CANS PROCESSED	UNITS	RECOVERY RATE
2021/22 Result	651,743	14%
2022/23 Result	1,024,115**	25%
2023/24 Target	779,953	18%
2023/24 Result	885,218	22%

**See commentary in 'Aerosol Paint Cans Processed' section below.

See definitions on page 13 for KG. PER CAPITA and RECOVERY RATE.

PAINT AND COATINGS PROCESSED

Paint and coatings processed increased over the previous year, consistent with stronger sales of paint.

PAINT AND COATING CONTAINERS PROCESSED

[†]Reported volumes of recycled containers have decreased over 2021 – 2022. Some recyclers have expressed challenges with finding an end-market that will accept their empty containers for recycling. Although there was an increase in the reported volumes of recycled containers compared to the previous year, the volumes of recycled plastic containers continue to decline. Markets for plastic paint containers, especially one-gallon hybrid (plastic and metal) containers, have limited options for end-of-life processing.

AEROSOL PAINT CANS PROCESSED

**The large volume increase in 2022 – 2023 is due to delays in processing in 2021 – 2022 that pushed a large volume into 2022 – 2023.

THE RECYCLING PROCESS FOR PAINT MATERIAL

Registered processors collect paint and containers from 349 registered collection sites located in 133 municipalities and Indigenous communities across the province. In Alberta, innovative solutions handle leftover latex paint, with an approved recycler processing it into new paint. If the latex is solid or semi-solid, it can be used as feedstock in cement manufacturing instead of being landfilled.

Leftover oil-based products, such as stains and finishes, are used in fuel blends to provide an alternative fuel source. Plastic containers are recycled into molded products, and metal cans are recycled into industrial products like rebar.



STEWARDSHIP RESULTS

TIRES

TIRES PROCESSED	— TONNES — COLLECTED	PROCESSED	KG. PER CAPITA COLLECTED*	RECOVERY RATE FOR PLTT, MTT, AND SIO TIRES COLLECTED**	RECOVERY RATE FOR OFF-THE-ROAD-TIRES COLLECTED
2021/22 Result	73,572	66,308	16.42	95%	65%
2022/23 Result	77,581	64,940	16.69	97%	76%
2023/24 Target	74,232	71,886	17.76	95%	74%
2023/24 Result	85,262	78,864	16.24	99%	72%

*KG. Per Capita has been amended from the 2022 – 2023 Annual Report to represent collected material.
 **Passenger and Light Truck Tires (PLTT), Medium Truck Tires (MTT), Specialty, Industrial and Other Tires (SIO).

See definitions on page 13 for KG. PER CAPITA and RECOVERY RATE.

Tire volumes collected in 2023 – 2024 increased over the previous year, consistent with higher sales of new tires.

THE RECYCLING PROCESS FOR USED TIRES

Registered processors collect tires from businesses and 358 registered collection sites located in 134 municipalities and Indigenous communities across the province. These processors recycle the tires into various products, such as tire-derived aggregate (TDA), which serves as an engineered, cost-effective alternative to conventional aggregate for use in leachate drainage blankets. Additionally, tires are recycled into mulch for landscaping and crumb rubber, which is used as a top dressing in sports fields and as feedstock for manufactured products.



STEWARDSHIP RESULTS

USED OIL & MATERIALS

USED OIL COLLECTED	LITRES COLLECTED* (MILLIONS)	LITRES PER CAPITA COLLECTED
2021/22 Result	78.08	17.43
2022/23 Result	83.28	17.92
2023/24 Target	83.68	18.31
2023/24 Result	90.30	18.81

*Based on an average weight per litre of 0.87 kg.

FILTERS COLLECTED AND PROCESSED	— KG. (MILLIONS) — COLLECTED PROCESSED	KG. PER CAPITA COLLECTED	RECOVERY RATE COLLECTED
2021/22 Result	3.98 2.90	0.89	71%
2022/23 Result	4.00 2.92	0.86	75%
2023/24 Target	4.28 3.28	0.98	86%
2023/24 Result	4.48 3.27	0.93	82%

CONTAINERS COLLECTED AND PROCESSED	— KG. (MILLIONS) — COLLECTED PROCESSED	KG. PER CAPITA COLLECTED	RECOVERY RATE COLLECTED
2021/22 Result	2.14 1.77	0.48	86%
2022/23 Result	2.38 1.57**	0.51	99%
2023/24 Target	2.18 1.77	0.48	87%
2023/24 Result	2.31 1.98	0.48	96%

**2022 – 2023 container processing volumes were negatively impacted by equipment issues at a processing site.

See definitions on page 13 for KG. PER CAPITA, RECOVERY RATE and CAPTURE RATE.

STEWARDSHIP RESULTS

USED OIL & MATERIALS

OIL MATERIALS COLLECTED AND PROCESSED

Oil material volumes collected in 2023 – 2024 increased over the previous year, consistent with higher sales.

THE RECYCLING PROCESS FOR USED OIL MATERIALS

Registered processors collect used oil materials from businesses, 251 registered collection sites, and Indigenous communities across the province. High-quality used oil is re-refined into new lubricating oil. Filters are crushed to capture the residual oil and processed into industrial metals. Containers are pelletized and used as feedstock for new plastic products, such as composite lumber, fence posts, and parking curbs.

STRATEGIC PRIORITY

In 2021 – 2022, ARMA received direction from Alberta Environment and Protected Areas to consult with industry associations and other stakeholder organizations regarding expanding the program to include:

- Diesel Exhaust Fluid (DEF) containers,
- Glycol/Antifreeze concentrate and pre-mix,
- Glycol/Antifreeze containers,
- Brake fluid containers,
- Aerosol containers for brake cleaner, automotive parts cleaner, and lubricant, and
- Windshield washer fluid containers.

The proposed expansion also focused on increasing the maximum container size in the program from 30L to 210L. The consultations received industry support for the materials listed above to be included in a program expansion.

These recommendations were submitted to the province in 2022 – 2023 and are under review.



STEWARDSHIP GOAL 2

SUSTAINABILITY

Ensure program sustainability by confirming environmental fees and funding rates are appropriate and effectively managed.

A key element to the success of the ARMA programs is sustainability. This includes the sustainability of processors managing the End-Of-Life (EOL) materials in each program, municipalities and other collectors participating in the programs, and the operations of the programs themselves.

PERFORMANCE MEASURE

2.1 - SUSTAINABILITY OF RECYCLING INDUSTRY

Verify that the current program funding levels are adequate to sustain the collection and processing of designated materials within Alberta's recycling industry.

RESULTS

In 2022 – 2023 an incentive review study was initiated and was finalized in 2023 – 2024. This review was an encompassing look at ARMA's stewardship programs to assess the overall incentive model and make recommendations on necessary adjustments to incentive program activities, incentive structure, and associated incentive rates.

The primary objective of this review was to optimize the programs with the following goals in mind:

1. Ensure materials are managed appropriately at end-of-life.
2. Maximize environmental outcomes.
3. Optimize the collection network to support high recovery rates and access of Albertans.
4. Consider the impacts of recycling by-products with volatile market prices.
5. Provide an adequate level of funding to ensure sustainable collection, transportation, and processing at a reasonable cost (environmental fees) to Albertans.
6. Encourage in-province solutions to support Alberta job creation and economic diversification.
7. Support the advancement of the circular economy in Alberta by encouraging entrepreneurship, investment, and innovation.
8. Ensure an optimal transportation model.
9. Ensure the program incentive model minimizes disruption to the operation of free markets

Periodically, sustainability reviews of processor operations are conducted by an independent third-party to assess if program funding levels are appropriate. In 2023 – 2024, two programs were identified as requiring funding adjustments, prompting sustainability reviews to be completed in early 2024 – 2025 and forming the basis for proposed fee amendments in the Tires and Paint recycling programs in the fall of 2024.



STEWARDSHIP GOAL 2

SUSTAINABILITY

PERFORMANCE MEASURE

2.2 - ENVIRONMENTAL FEE MANAGEMENT

Perform ongoing financial analysis and projections to support any required change in environmental fee levels to meet program goals and ensure the sustainability and stability of the programs.

RESULTS

The need for an environmental fee increase was identified as urgent for the sustainability of the Used Oil Materials recycling program, leading to adjustments implemented in October 2023. During 2023 – 2024, the need for fee adjustments in the Tires and Paint recycling programs was also identified. Based on the results of sustainability reviews completed early in 2024 – 2025, ARMA has proposed amendments to the environmental fees for tires and paint, with implementation planned for fall 2024.



STEWARDSHIP GOAL 3

EFFECTIVENESS

Albertans' awareness of the programs, proximity to collection points, and participation drive the success of the programs in effectively collecting and diverting EOL materials from landfills.

PERFORMANCE MEASURE

3.1 - KEY STAKEHOLDER AWARENESS AND SUPPORT

Ensure key stakeholders are aware of ARMA programs and that the levels of awareness increase over time.

RESULTS

Awareness and support for the recycling programs have remained fairly consistent with previous surveys. There was a slight decrease in awareness for the electronics program, likely because the previous survey coincided with the end of the ePilot promotion. Awareness of surcharges increased across all programs, with the most significant increases in the Tires and Used Oil Materials programs. Support for these surcharges remains steady.

ELECTRONICS YEAR	PROGRAM		SURCHARGES	
	AWARENESS	SUPPORT	AWARENESS	SUPPORT
2018/19 Result	52%	85%	49%	47%
2021/22 Result	80%	87%	46%	54%
2023/24 Result	76%	85%	48%	53%

PAINT YEAR	PROGRAM		SURCHARGES	
	AWARENESS	SUPPORT	AWARENESS	SUPPORT
2018/19 Result	57%	82%	42%	59%
2021/22 Result	73%	79%	34%	54%
2023/24 Result	74%	82%	35%	53%

TIRES YEAR	PROGRAM		SURCHARGES	
	AWARENESS	SUPPORT	AWARENESS	SUPPORT
2018/19 Result	61%	83%	64%	62%
2021/22 Result	54%	80%	56%	59%
2023/24 Result	54%	83%	61%	61%

USED OIL YEAR	PROGRAM		SURCHARGES	
	AWARENESS	SUPPORT	AWARENESS	SUPPORT
2018/19 Result	57%	86%	54%	64%
2021/22 Result	30%	82%	42%	51%
2023/24 Result	32%	84%	49%	54%

STEWARDSHIP GOAL 3

EFFECTIVENESS

PERFORMANCE MEASURE

3.2 - RESIDENTIAL PARTICIPATION AND ACCESS

Monitor access to facilities, including collection sites, voluntary return-to-retailers, and processor facilities, to ensure that Albertans have more access to recycling their EOL electronics, tires, paint, and used oil, filters, and containers.

RESULTS

CONSOLIDATED FOR E/P/T/UO (REGISTERED COLLECTION SITES | ROUNDUPS)

YEAR	ELECTRONICS	PAINT	TIRES	USED OIL MATERIALS
2021/22 Result	364 42	336 39	357 16	235 28
2022/23 Result	365 35	341 31	357 17	244 28
2023/24 Result	363 36	349 34	358 18	251 29

TOTAL MUNICIPAL ROUNDUPS

YEAR	MUNICIPAL ROUNDUPS*	HOSTED BY REGISTERED COLLECTION SITES*
2021/22 Result	42	34
2022/23 Result	37	36
2023/24 Result	47	36

*Some municipalities host spring and fall roundups at the same location.

PERFORMANCE MEASURE

3.3 - INDUSTRIAL, COMMERCIAL AND INSTITUTIONAL (ICI) PARTICIPATION

Create opportunities in our stewardship programs to increase levels of ICI awareness and recycling rates.

RESULTS

ICI participation remains strong across all programs. Businesses have actively partnered with processors for electronics collection events. Additionally, commercial paint roundups provide further opportunities for the ICI sector to recycle materials. The Tire and Used Oil Materials programs also see high participation from the ICI sector, significantly contributing to the overall material collected under these programs.



STEWARDSHIP GOAL 4

COMPLIANCE

Compliance with the Stewardship Regulation and bylaws, requirements for suppliers, registered processors, downstream processors, collection sites, and high environmental standards.

PERFORMANCE MEASURE

4.1 - ENSURING REVENUE COMPLETENESS

Suppliers in ARMA's stewardship programs self-report the sales of eligible products and remit environmental fees on those sales. To ensure compliance with the Stewardship Regulation and bylaws, ARMA utilizes a risk-based audit approach to review self-reported sales figures. A target is set for each stewardship program to review a percentage of Supplier sales within a multi-year period. The target and period vary between programs based on the number of suppliers and the industry's reported sales concentration.

RESULTS

REVENUE REVIEW

ELECTRONICS YEAR	TARGET (TWO-YEAR ROLLING AVERAGE)	RESULT
2021/22 Result	90%	93%
2022/23 Result	90%	95%
2023/24 Result	90%	96%

PAINT YEAR	TARGET (TWO-YEAR ROLLING AVERAGE)	RESULT
2021/22 Result	90%	88%
2022/23 Result	90%	96%
2023/24 Result	90%	95%

TIRES YEAR	TARGET (THREE-YEAR ROLLING AVERAGE)	RESULT
2021/22 Result	80%	89%
2022/23 Result	80%	97%
2023/24 Result	80%	87%

USED OIL YEAR	TARGET (THREE-YEAR ROLLING AVERAGE)	RESULT
2021/22 Result	80%	94%
2022/23 Result	80%	83%
2023/24 Result	80%	89%





STEWARDSHIP GOAL 4

COMPLIANCE

PERFORMANCE MEASURE

4.2 - ENVIRONMENTAL ASSURANCE – PROCESSORS AND DOWNSTREAM PROCESSORS

Ensure that EOL materials are recycled to a high environmental standard. Registered and downstream processors must meet or exceed the processor incentive program requirements. Processor incentive requirements require compliance with applicable environmental, occupational health and safety regulations, as well as industry standards related to health and safety, transportation, and export.

RESULTS

The ARMA field staff successfully completed the scheduled inspections for all registered processors across all programs. In the Used Oil Materials program, processors participated in environmental, health, and safety audits. Given the high number of processors in this program, the audits were divided over two years, with the final eight audits completed in 2023 – 2024.

Additionally, four downstream processor audits were conducted in the Electronics program, and all were successfully completed.

PERFORMANCE MEASURE

4.3 - MUNICIPAL SUPPORT - REGISTERED COLLECTION SITES

Support and educate registered collection sites on material collection to increase awareness of ARMA's grant program.

RESULTS

ARMA field staff conducted reviews of collection sites for all four programs. Any issues identified related to grant funding criteria were addressed within the approved timelines.



RESULTS

KEY EPR
PERFORMANCE MEASURES

OVERSIGHT GOAL 5

EPR IMPLEMENTATION

Establishing and contributing as a pragmatic, modern regulatory oversight authority.

PERFORMANCE MEASURE

5.1 - ADHERING TO THE TIMELINE

The Extended Producer Responsibility (EPR) framework’s success relies on adhering to the dates and upcoming milestones for implementation. This includes completing a substantive set of policies by March 31, along with other regular operating policies, and ensuring stakeholders are registered by deadlines.

RESULTS

In 2023 – 2024, ARMA focused on establishing itself as the oversight authority by developing bylaws and policies for effective oversight management and creating a registration system for communities, producers, producer responsibility organizations (PROs), and processing facilities.

ARMA’s bylaws were established, and the registration system, ARMA Connect, was finalized in September 2023.

Phase I of community registration commenced on October 2, 2023, and concluded on December 31, 2023. For PPP, communities with existing recycling services that registered by this date can expect services to commence on April 1, 2025. Phase II registration began on January 1, 2024, for communities without existing recycling services and for any communities that did not register in Phase I.

5.2 - SUCCESSFUL STAKEHOLDER REGISTRATION

With Phase I registration for Communities closed and capturing over 93 per cent of Alberta’s population (in PPP), we will continue efforts to encourage remaining Communities to register in Phase II, as well as increase our focus towards encouraging producers to register. Once stakeholders are registered, ARMA will complete due diligence amongst registrants.

RESULTS

Phase I community registration was open from October 2, 2023, to December 31, 2023.

Phase II registration remains ongoing.

Producer registration opened on November 27, 2023, with a compliance deadline set for existing producers by March 1, 2024.

PROs (Producer Responsibility Organizations) registration began on October 23, 2023, and remains ongoing.

Processing Facility registration started on October 16, 2023, and is also ongoing.

The final results for registered stakeholders were as follows:

STAKEHOLDER	SINGLE-USE PRODUCTS, PACKAGING AND PAPER PRODUCTS (PPP)	HAZARDOUS AND SPECIAL PRODUCTS (HSP)	TOTAL
Producers	671	144	815
Communities	229 + 6 Indigenous 93% of Alberta population	176 + 4 Indigenous 90% of Alberta population	415
Processors	40	15	55
PROs	1	2	3

PERFORMANCE MEASURE

5.3 - STAKEHOLDERS ARE EDUCATED

Ensuring communities, PROs, processors, and processing facilities understand their role in the EPR framework to support successful EPR implementation.

RESULTS

From November 2023 to March 2024, ARMA hosted seven webinars to educate users on various aspects of EPR. These webinars were tailored to key stakeholder groups, including communities, producers, and PROs.

The series included a three-part “lunch and learn” program to help communities prepare for the EPR transition. Each two-hour workshop provided guidance, tools, and frameworks for communities to assess their current state, envision their future state, and develop an EPR transition plan.

Ongoing efforts continue to ensure all stakeholder groups are supported. This includes potential in-person information sessions with PROs to address community questions comprehensively.

ARMA also created a comprehensive section on our website to provide information tailored to various stakeholders. This includes overviews of programs, frequently asked questions, bylaws, policies, reference materials, and recordings of presentations and webinars, which are updated frequently.

In addition to ARMA-led events, some PROs have hosted their own sessions. ARMA supported these by reviewing slides in advance and presenting upon request.

ARMA also attended and presented at numerous conferences, information sessions, and symposiums throughout the province, including Alberta Municipalities working groups, Rural Municipalities of Alberta (RMA) sessions, Alberta CARE Fall and Spring conferences, the Recycling Council of Alberta (RCA) Conference, and many more.



PERFORMANCE MEASURE

5.4 - FINALIZE POLICIES AND REPORTING

Focuses for the year ahead include completion of policy development, reviewing verification documents from producers, completing the expansion of the registration system for producer supply reporting, and developing a model for cost recovery.

RESULTS

In the past year, ARMA successfully developed 100% of the anticipated policies. The defined policies include:

- Code of Conduct
- Fee Setting Policy
- Dispute Resolution Policy
- Procedural Fairness Policy
- Access and Privacy Code

Additionally, several policies and procedures were developed to guide our day-to-day operations:

- Access, Privacy, and Records Management Policy
- Inspection Policy
- Producer and PRO Delegation Procedure
- Procedural Fairness Policy
- Registration Policy
- Community Registration Procedure
- PPP Producer Registration Procedure
- HSP Producer Registration Procedure
- Collection Service Standards
 - HSP Collection Service Standards
 - PPP Collection Service Standards
- Material Guides
 - PPP Material Type Guide
 - HSP Material Type Guide
- Verification Procedure – Supply & Collection
 - Verification Procedure PPP – Supply & Collection Version
 - Verification Procedure HSP – Supply & Collection Version



PERFORMANCE MEASURE

5.5 - RESOURCING

Ensure ARMA has the necessary resources required to support EPR oversight.

RESULTS

ARMA built a dedicated EPR team, starting with a Vice President of EPR followed by associated senior leaders, focusing on maximizing value and efficiency while maintaining high standards. There are several additional positions under review that ARMA plans to fill in the next fiscal year.



APPENDICES

A - STRATEGIC ACTION PLAN

B - HOUSEHOLD HAZARDOUS WASTE

STRATEGIC ACTION PLAN

1. Providing excellence in regulatory oversight.

Building and developing our capacity as a modern, effective, and trusted regulator will continue to be a top priority. Our emerging philosophy as a delegated regulator (on behalf of the province) will be based on a view that ARMA must focus on objectives and expected environmental outcomes and then consider the most innovative, efficient and effective method of supporting and achieving compliance.

We will adopt proactive approaches to support compliance based on assistance, guidance, education, and reporting, rather than solely focusing on investigation and compliance failures. We believe that this approach builds trust and supports desired policy outcomes.

2. Renewing our stewardship programs.

Opportunities to improve the quality and effectiveness of existing stewardship programs will be pursued in parallel to establishing ARMA as a regulator.

3. Building and nurturing government and industry (producer/processor/collection network) relationships.

The work of ARMA increasingly requires that we lead with credibility and trust gained through strong, mutually beneficial relationships. Developing this competency and capacity in the organization is a priority.

4. Attracting results-focused innovation partnerships and joint ventures.

Growing our contributions to environmental and other public policy outcomes requires that we leverage our reputation, knowledge, and positioning to attract new, results-focused partners. This choice is about positioning ARMA as a sought-after partner to industry, entrepreneurs, universities, and governments seeking innovation, disruption, and advancement.

5. Delivering with a continuous improvement culture.

In light of our vision to inspire, all ARMA staff must be empowered to seek out and advance improvement opportunities. An aligned organizational culture is critical to achieving impact at the scale we envision.

KEY CAPABILITIES

These are the core areas of capacity and capability that will enable ARMA to succeed in accomplishing its vision and mission.

1. Establishing and contributing as an effective, modern regulatory oversight body.
2. A systematic approach to industry and government relations.
3. A systematic approach to partnership development and management.
4. A systematic approach to develop an improvement culture at all levels.

HOUSEHOLD HAZARDOUS WASTE

Since 2004, ARMA has administered funding on a contract basis with Alberta Environment and Protected Areas (EPA) to HHW brokers for the pick-up, consolidation, lab packing and transportation of eligible material from HHW roundups or year-round sites to approved facilities for destruction. This funding is provided on a per-kilogram basis. Funding is also provided for the recycling of HHW aerosols.

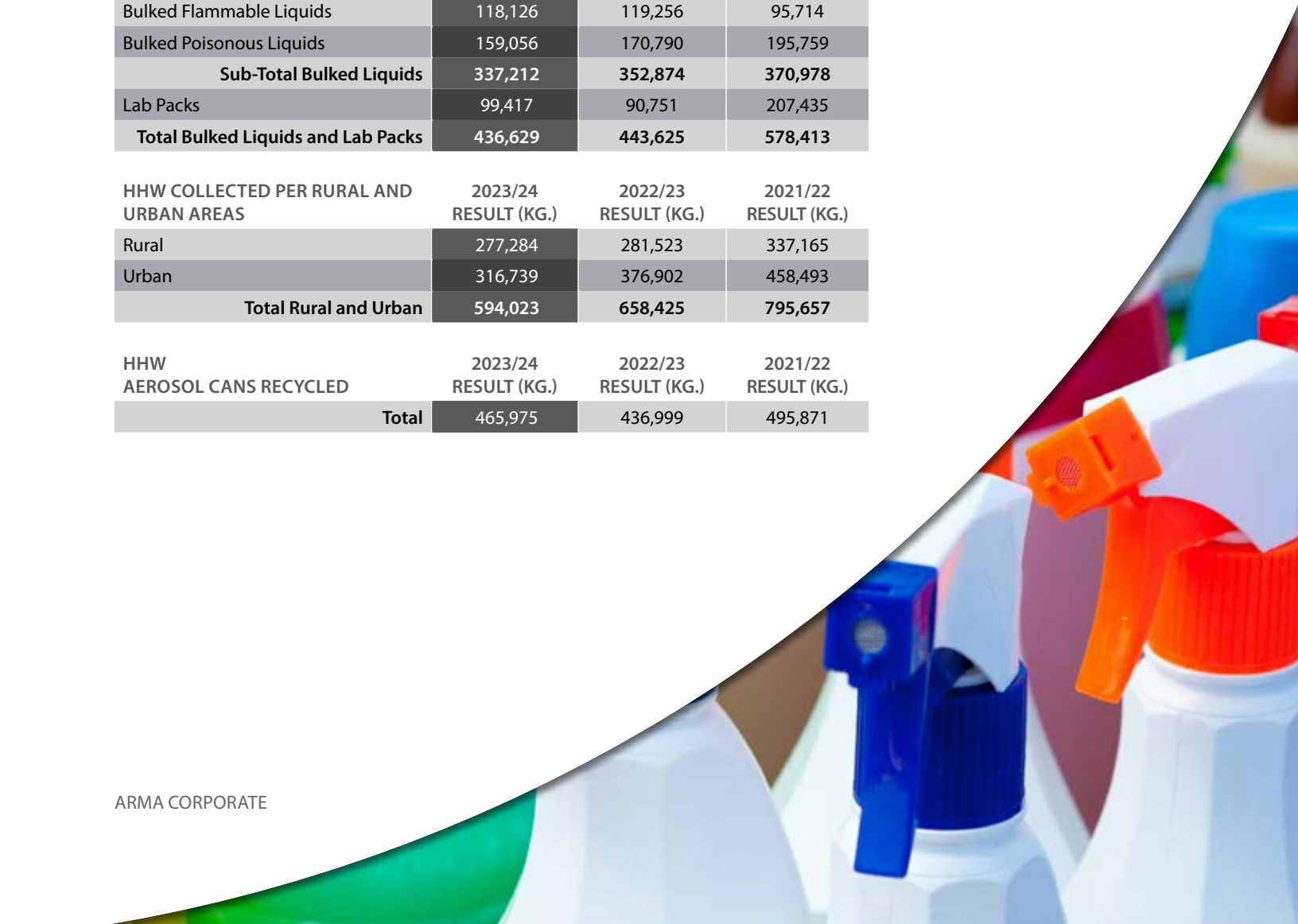
ARMA supports the Government of Alberta in their commitment to supporting Albertans with access to appropriate disposal options for HHW and the eventual transition to Extended Producer Responsibility (EPR) as a long-term solution for HHW management.

In the interim, we continue to provide contracted administration to the HHW program for EPA including working with collectors to identify additional facilities as needed for material treatment and destruction.

HHW DELIVERED FOR DISPOSAL	2023/24 RESULT (KG.)	2022/23 RESULT (KG.)	2021/22 RESULT (KG.)
Bulked Acid Liquids	17,537	16,494	16,654
Bulked Base Liquids	42,493	46,334	62,852
Bulked Flammable Liquids	118,126	119,256	95,714
Bulked Poisonous Liquids	159,056	170,790	195,759
Sub-Total Bulk Liquids	337,212	352,874	370,978
Lab Packs	99,417	90,751	207,435
Total Bulk Liquids and Lab Packs	436,629	443,625	578,413

HHW COLLECTED PER RURAL AND URBAN AREAS	2023/24 RESULT (KG.)	2022/23 RESULT (KG.)	2021/22 RESULT (KG.)
Rural	277,284	281,523	337,165
Urban	316,739	376,902	458,493
Total Rural and Urban	594,023	658,425	795,657

HHW AEROSOL CANS RECYCLED	2023/24 RESULT (KG.)	2022/23 RESULT (KG.)	2021/22 RESULT (KG.)
Total	465,975	436,999	495,871



AUDITED FINANCIAL STATEMENTS

MARCH 31, 2024



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ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

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Independent Auditor's Report

July 3, 2024
Edmonton, Alberta

To the Members of Alberta Recycling Management Authority

Report on the Financial Statements

Opinion

We have audited the accompanying combined financial statements of Alberta Recycling Management Authority (the Authority), which comprise the statement of financial position as at March 31, 2024 and the statements of revenue and expenditures, changes in net assets and cash flow for the year ended, and notes to the combined financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying combined financial statements present fairly, in all material respects, the financial position of the Authority as at March 31, 2024 and the results of its operations and its cash flow for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Authority in accordance with the ethical requirements that are relevant to our audit of the combined financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these combined financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of combined financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the combined financial statements, management is responsible for assessing the Authority's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Authority or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Authority's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the combined financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these combined financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the combined financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Authority's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the combined financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Authority to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the combined financial statements, including the disclosures, and whether the combined financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the individual programs within the Authority to express an opinion on the combined financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Kingston Ross Pasnak LLP

Kingston Ross Pasnak LLP

Chartered Professional Accountants

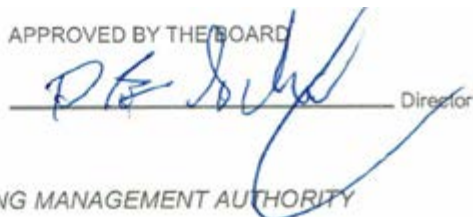
Statement of Financial Position

ALBERTA RECYCLING MANAGEMENT AUTHORITY

March 31, 2024

	2024	2023
ASSETS		
CURRENT		
Cash	\$ 3,608,041	\$ 3,026,594
Short term investments (Note 4)	20,385,280	23,819,180
Accounts receivable	9,822,321	8,294,462
Interfund receivable (Note 6)	1,974,355	1,469,166
Prepaid expenses	323,935	230,329
	<u>36,113,932</u>	<u>36,839,731</u>
LONG TERM INVESTMENTS (Note 7)	90,958,318	92,285,404
TENANT IMPROVEMENT ALLOWANCE RECEIVABLE (Note 10)	966,828	977,860
PROPERTY AND EQUIPMENT (Note 8)	2,563,987	86,270
INTANGIBLE ASSET (Note 9)	6,890,038	5,043,383
	<u>\$ 137,493,103</u>	<u>\$ 135,232,648</u>
LIABILITIES AND NET ASSETS		
CURRENT		
Loan payable (Note 5)	\$ 4,033,000	\$ -
Payable to recyclers and related accruals	11,278,838	8,883,724
Accounts payable and accrued liabilities	3,164,010	1,453,639
Interfund payable (Note 6)	1,974,355	1,469,166
Tenant improvement allowance liability (Note 10)	76,197	76,197
	<u>20,526,400</u>	<u>11,882,726</u>
DEFERRED RENT	449,233	89,847
TENANT IMPROVEMENT ALLOWANCE LIABILITY (Note 10)	806,417	882,614
	<u>21,782,050</u>	<u>12,855,187</u>
COMMITMENTS (Note 12)		
EXTERNALLY RESTRICTED NET ASSETS (Note 13)		
Invested in capital assets	9,454,025	5,129,653
Electronics Recycling Alberta	68,747,433	76,755,168
Paint Recycling Alberta	3,884,957	3,782,388
Tire Recycling Alberta	23,888,728	22,428,200
Used Oil Recycling Alberta	14,723,087	14,348,002
Extended Producer Responsibility Oversight	(4,988,190)	(66,961)
Household Hazardous Waste contract	1,011	1,011
Allocated	<u>115,711,053</u>	<u>122,377,461</u>
	<u>\$ 137,493,103</u>	<u>\$ 135,232,648</u>

APPROVED BY THE BOARD

 Director

 Director

Statement of Revenue and Expenditures

ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

	2024 Budget Unaudited	2024 Actual	2023 Actual
Revenue			
Environmental fees	\$ 55,584,586	\$ 62,877,417	\$ 57,550,140
Less: Import tire agent charges	(13,800)	(35,349)	(29,520)
Government contract - Household Hazardous Waste	1,900,000	1,622,950	1,605,793
Government of Alberta grant	-	10,000	190,000
Interest	80,500	84,293	571,394
Total revenue	57,551,286	64,559,312	59,887,808
Recycling expenditures			
Recycling incentives	59,526,116	66,579,976	55,669,602
Broker contracts - Household Hazardous Waste	1,689,875	1,425,094	1,405,245
Total recycling expenditures	61,215,991	68,005,070	57,074,847
Recycling development and other			
Research and development	675,000	190,193	639,515
Public information	402,984	333,205	447,308
Rural Alberta project and municipal grants	335,840	276,224	263,049
Total recycling development and other	1,413,824	799,622	1,349,872
Program delivery expenditures			
Compensation and advisory services	4,057,465	3,231,862	2,406,104
Contract program administration fees	209,638	203,718	210,722
Compliance and assurance activities	1,870,494	813,611	535,024
Other program expenses	1,914,516	1,928,340	1,309,324
Financing expense	153,602	131,622	200
Total program delivery expenditures	8,205,715	6,309,153	4,461,374
Corporate administration expenditures			
Compensation and professional fees	2,839,358	2,485,398	2,308,486
Office and general expenses, including amortization	2,070,733	1,883,822	1,376,433
Total corporate administration expenditures	4,910,091	4,369,220	3,684,919
Total expenditures	75,745,621	79,483,064	66,571,011
Revenue net of expenditures	(18,194,335)	(14,923,752)	(6,683,203)
Fund Investment			
Investment income	4,332,040	3,584,774	3,490,357
Unrealized investment (loss) gain	-	4,947,168	(3,625,923)
Investment managers and related expense	(321,040)	(274,597)	(288,709)
Net investment income	4,011,000	8,257,345	(424,275)
(Deficiency) excess of revenue over expenditures	\$ (14,183,335)	\$ (6,666,408)	\$ (7,107,478)

Statement of Changes in Net Assets

ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

	2024			2023
	Capital Assets	Allocated	Total	Total
Net assets, beginning of year	\$ 5,129,653	\$ 117,247,808	\$ 122,377,461	\$ 129,484,941
(Deficiency) excess of revenue over expenditures	-	(6,666,408)	(6,666,408)	(7,107,478)
Amortization of capital assets	(1,408,840)	1,408,840	-	-
Investment in capital assets	5,733,211	(5,733,211)	-	-
Net assets, end of year	\$ 9,454,024	\$ 106,257,029	\$ 115,711,053	\$ 122,377,463

Statement of Cash Flow

ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

	2024	2023
Cash flow from operating activities		
Recycling revenue collected	\$ 61,715,613	\$ 57,556,294
Government contracts received - Household Hazardous Waste	1,293,328	1,605,793
Government grants received	10,000	190,000
Program expenditures	(73,768,366)	(65,365,672)
Investment income	3,584,774	3,490,357
Investment management costs	(274,598)	(288,708)
Other income	12,750	5,616
	(7,426,498)	(2,806,320)
Cash flow used by investing activities		
Investment proceeds (contributions)	9,708,156	5,377,463
Acquisitions of property and equipment	(2,523,928)	(61,949)
Acquisitions of intangible asset	(3,209,283)	(2,847,481)
	3,974,945	2,468,033
Cash flow used by financing activities		
Loan payable	4,033,000	-
	4,033,000	-
Increase (decrease) in cash position	581,447	(338,287)
Cash, beginning of year	3,026,594	3,364,881
Cash, end of year	\$ 3,608,041	\$ 3,026,594

ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

Note 1

Authority and
Purpose

The Alberta Recycling Management Authority (the "Authority") is a not-for-profit organization incorporated under the Societies Act of the Province of Alberta and operates as a delegated administrative organization (DAO), reporting to the Minister of Environment and Protected Areas ("EPA").

The Authority is a not-for-profit association, and accordingly, no provision for corporate income taxes has been provided in these financial statements pursuant to Section 149(1)(l) of the Income Tax Act (Canada).

ARMA has delegated mandates under two Alberta Regulations:

Designated Material Recycling & Management Regulation AR 93/04 (the "Stewardship Regulation")

Under the Stewardship Regulation, the Authority has a mandate to establish waste minimization and recycling initiatives and programs in the Province of Alberta in accordance with sound environmental principles.

The Regulation authorizes the Authority to levy and collect advance disposal surcharges (environmental fees), which are to be used to provide or pay for any or all of the following but in respect of that specific designated material only:

- Waste minimization and recycling programs;
- Public information programs for the promotion of minimization and recycling programs;
- Expenditures on the collection, transportation, storage, processing and disposal of designated materials;
- Research and development activities related to designated materials management;
- Promotion of the use of recycled materials and products.

Under the Designation Regulations (AR 94/04), (AR 200/07), (AR 95/04) and (AR 100/18), electronics, paint, tires and used oil, respectively, have been defined as "designated materials" by the Government of Alberta. The Regulation has the effect of externally restricting the designated material reserves.

End-of-Life Electronics

The Authority administers, through Electronics Recycling Alberta, an electronics waste minimization and recycling program in the Province of Alberta. Electronics Recycling Alberta uses environmental fees levied on the supply of eligible new electronics in or into Alberta to fund used electronics recycling initiatives in accordance with the Regulation.

ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

Note 1

Authority and
Purpose
continued ...

Leftover Paint Material

The Authority administers, through Paint Recycling Alberta, paint waste minimization and recycling programs in the Province of Alberta. Paint Recycling Alberta uses environmental fees levied on the supply of eligible paint and paint containers in or into Alberta to fund paint recycling initiatives in accordance with the Regulation.

Scrap Tires

The Authority administers, through Tire Recycling Alberta, used tire waste minimization and recycling programs in the Province of Alberta. Tire Recycling Alberta uses environmental fees levied on the supply of eligible new tires in or into Alberta to fund tire recycling initiatives in accordance with the Regulation.

Used Lubricating Oil Materials

The Authority administers, through Used Oil Recycling Alberta, used lubricating oil material, waste minimization and recycling programs in the Province of Alberta. Used Oil Recycling Alberta uses environmental fees levied on the supply of eligible new oil materials in or into Alberta to fund used oil material recycling initiatives in accordance with the Regulation. Environmental fees on lubricating oil materials were amended during the 2023/24 fiscal year (October 1, 2023).

Household Hazardous Waste

Through a contract with the Province of Alberta, the Authority administers the Province's Household Hazardous Waste ("HHW") Program. The Authority receives government funding restricted for purposes of carrying out the Household Hazardous Waste Program.

As of the report date, funding for the 2025 fiscal year has not been confirmed. The continued operations of the Contract are dependent on this funding.

Extended Producer Responsibility Regulation AR 194/2022 (the "EPR Regulation")

Under the EPR Regulation the Authority has a mandate to act as the management board responsible for oversight of organizations and parties obligated under the EPR Regulation for Single-use Products, Packaging and Paper Products ("PPP") and Hazardous and Special Products ("HSP"). The EPR Regulation came into force November 30, 2022.

Please see Note 17 – Extended Producer Responsibility (EPR) for additional details.

ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

Note 2

**Basis of
Presentation**

The Authority bases its accounting policies on Canadian accounting standards for not-for-profit organizations, Part III of the CPA Canada Handbook - Accounting. Based on an annual evaluation of indicators of control, it has been verified that the Authority is not subject to the Public Sector Accounting Standards Handbook.

Comparative information on a program-by-program basis for the Authority's four Stewardship programs (Electronics Recycling Alberta, Paint Recycling Alberta, Tire Recycling Alberta and Used Oil Recycling Alberta) is provided in Schedules 1, 2, 3 and 4. Information for the Authority's EPR Oversight mandate is provided in Schedule 5. Each Stewardship program and the EPR Oversight mandate has a separate and distinct purpose and is governed by its own regulation. Use of revenue and/or net assets between the EPR Oversight mandate and the Stewardship programs, or between different Stewardship programs, is not permitted by regulation.

Schedule 6 presents comparative financial statements for the Household Hazardous Waste Contract which is operated under an agreement with the Government of Alberta.

ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

Note 3

Significant
Accounting
Policies

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations. Significant accounting policies observed in the preparation of the financial statements are summarized below.

Fund Accounting

The accounts of the Authority are maintained in accordance with the principles of Fund accounting. The major reserve groupings: Electronics Recycling, Paint Recycling, Tire Recycling, Used Oil Recycling, EPR Oversight and Household Hazardous Waste, are described in Note 1. The Authority uses the restricted fund method of accounting for contributions.

Revenue Recognition

Electronics Recycling Alberta

Revenue from environmental fees on eligible electronics supplied in or into Alberta (including the city of Lloydminster) is recognized by the Authority at the time the electronics are supplied by a registered supplier to the customer. The customer is defined as a person or business entity not registered with Electronics Recycling Alberta or registered as a Payment on Purchase supplier. Interest income is recognized when earned.

Paint Recycling Alberta

Revenue from environmental fees on eligible paint and paint containers supplied in or into Alberta (including the city of Lloydminster) is recognized by the Authority at the time the paint is supplied by a registered supplier to the customer. The customer is defined as a person or business entity not registered with Paint Recycling Alberta or registered as a Payment on Purchase supplier. Interest income is recognized when earned.

Tire Recycling Alberta

Revenue from environmental fees on eligible tires supplied in or into Alberta (excluding the city of Lloydminster) is recognized by the Authority at the time the tires are supplied by a registered supplier to the customer. The customer is defined as a person or business entity not registered with Tire Recycling Alberta, or registered as a Payment on Purchase supplier. Interest income is recognized when earned.

ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

Note 3

Significant

Accounting

Policies

continued. . .

Used Oil Recycling Alberta

Revenue from environmental fees on eligible lubricating oil materials supplied in or into Alberta (including sales from businesses located in the portion of the City of Lloydminster under the jurisdiction of the Province of Alberta) is recognized by the Authority at the time the lubricating oil materials are supplied by a registered supplier to the customer. The customer is defined as a person or business entity not registered with Used Oil Recycling Alberta, registered as a Payment on Purchase supplier, or a registered business where all environmental fees are reported and paid to Used Oil Recycling Alberta by their suppliers. Interest income is recognized when earned.

Extended Producer Responsibility - Oversight

Fiscal 2022/23 revenue from the initial, partial year of operations under the EPR Regulation was received in the form of a Government of Alberta grant. This grant revenue was recognized by the Authority at the time of receipt of the grant funding. Interest income is recognized when earned. No revenue was received in fiscal 2023/24, with revenue from oversight fees expected to be received starting in fiscal 2024/25.

Household Hazardous Waste Program

The Authority uses the restricted fund method of accounting for revenue from government contracts, whereby contract revenue is recognized by the Authority in the appropriate reserve when approved. Amounts agreed to or contractually required to be repaid are recognized as a reduction to approved revenue once known.

Investments

Investments are recorded at market value. The Authority's short-term investments consist of money market securities, guaranteed investment certificates and bonds while the long-term investments consist of bonds and fixed income and Canadian and global equities. This policy of recording at market value will generate unrealized gains and losses on investments and are separately identified on the Statement of Revenue and Expenditures. The portfolio is held primarily for trading purposes. The portfolio is managed by third party investment managers and is subject to an investment policy set by the Board with the main objective of capital preservation.

Property and Equipment

Amortization is recorded on the straight-line basis over the estimated useful lives of the assets as follows:

	<u>Years</u>
Computer equipment	3
Furniture and fixtures	5
Communications equipment	5

ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

Note 3

Significant
Accounting
Policies
continued. . .

Up to fiscal 2023/24, to simplify the maintenance and tracking of property and equipment, all property and equipment were recognized as part of the net assets of Electronics Recycling Alberta. Consequently, all purchases and disposals were recorded under one program. Monthly amortization and gains/losses on disposals were recognized in each of the programs with reimbursements made from the other programs to Electronics Recycling Alberta for their portion of these charges. In this manner, the full costs of property and equipment were allocated to each of the programs based on the formula prescribed by the Board of Directors (Note 14).

With the full integration of the EPR mandate into ARMA operations, this approach will be amended during fiscal 2024/25, with property and equipment moved from the net assets of Electronics Recycling Alberta and accounted at a corporate level with amortization and gains/losses to be recognized in each of the programs and mandates on a monthly basis.

Intangible Assets

The computer software is being amortized on a straight-line basis over the estimated useful life of five years.

Intangibles acquired during the year but not available for use are not amortized until they are available for use.

To simplify the maintenance and tracking of intangible assets, all intangible assets for Stewardship programs have been recognized as part of the net assets of Electronics Recycling Alberta. Consequently, all purchases and disposals are recorded under one program. Monthly amortization and gains/losses on disposals are recognized in each of the programs with reimbursements made from the other programs to Electronics Recycling Alberta for their portion of these charges. In this manner, the full costs of intangible assets are allocated to each of the programs based on the formula prescribed by the Board of Directors (Note 14).

Intangible assets and the related monthly amortization and gain/losses entries for the EPR mandates have been recognized within the accounting structure for the EPR mandate.

Financial Instruments

All arm's length financial instruments are initially measured at fair value, and, unless otherwise noted, the Authority subsequently measures its financial instruments at amortized cost. The measurement basis for related party financial instruments is disclosed in Note 11.

ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

Note 3

Significant

Accounting

Policies

continued. . .

Tenant Improvement Allowance

Tenant improvement allowance is recognized over the term of the lease as a reduction to rent expense.

Up to fiscal 2023/24, to simplify the maintenance and tracking of tenant improvement allowance, all assets and liabilities were recognized as part of the net assets of Electronics Recycling Alberta. Monthly amortization and rent reduction were recognized in each of the programs with reimbursements made from the other programs to Electronics Recycling Alberta for their portion of these charges. In this manner, the full costs of rent and tenant improvement allowance were allocated to each of the programs based on the formula prescribed by the Board of Directors (Note 14).

With the full integration of the EPR mandate into ARMA operations, this approach will be amended during fiscal 2024/25, with tenant improvement allowance moved from the net assets of Electronics Recycling Alberta and accounted at a corporate level with amortization and rent reduction to be recognized in each of the Stewardship programs and EPR mandates on a monthly basis.

Measurement Uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Significant management estimates pertain to the collectability of environmental fees, related accounts receivable, allocation of expenses and the estimated useful lives of property and equipment and intangible assets.

For revenue within the Stewardship programs, the Authority identifies new suppliers, as well as reviewing electronics, paint, tires and lubricating oil material sales volumes from existing suppliers, through its compliance review activity. Any amendments arising from these reviews are recorded by the Authority as adjustments to revenue in the current period in which the amendments are made. The revenues reported represent fees collected and management's best estimate of uncollected revenue. Due to the inherent uncertainties in the industry reporting, there may be adjustments in future periods and such adjustments may be material to the financial position of the Authority.

ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

Note 4
Short Term
Investments

Short term investments are comprised of Money Market securities, guaranteed investment certificates and bonds:

	2024	2023
Electronics Recycling Alberta	\$ 6,852,538	\$ 8,754,857
Paint Recycling Alberta	\$ 1,566,031	\$ 3,934,187
Tire Recycling Alberta	\$ 5,436,462	\$ 4,803,477
Used Oil Recycling Alberta	\$ 6,530,249	\$ 6,326,659
	\$ 20,385,280	\$ 23,819,180

The bond coupon and guaranteed investment certificate rates range from 2.70% to 4.23%, and mature between July 25, 2024, and September 11, 2024.

Note 5
Loan Payable

The Authority has established an unsecured line of credit with its financial institution for the purposes of supporting the EPR Oversight mandate. The line of credit has a lending limit of \$9.8 million at an interest rate of prime rate + 1.0% per annum. The principal balance outstanding at March 31, 2024 was \$4,033,000.

ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

Note 6
**Interfund
Balances**

The Authority incurs common expenses that are attributable to the various programs that the Authority administers. For administrative purposes these shared expenses are allocated to each program. Allocation of shared expenses is performed monthly using formulas as prescribed by the Board of Directors (Note 14) with settlements of interfund balances occurring quarterly.

At year-end, the following amounts represent the interfund accounts receivable and accounts payable and accrued liabilities of the Stewardship programs and the EPR Oversight mandate:

	Accounts Receivable	Accounts Payable
<i>Electronics Recycling Alberta</i>		
Paint Recycling Alberta	\$ 222,277	\$ -
Tire Recycling Alberta	\$ 838,312	\$ -
Used Oil Recycling Alberta	\$ 512,357	\$ -
Extended Producer Responsibility Oversight	\$ 291,718	\$ -
Household Hazardous Waste Program	\$ 104,206	\$ -
	\$ 1,968,870	\$ -
<i>Paint Recycling Alberta</i>		
Electronics Recycling Alberta	\$ -	\$ 222,277
Tire Recycling Alberta	\$ -	\$ 43
	\$ -	\$ 222,320
<i>Tire Recycling Alberta</i>		
Electronics Recycling Alberta	\$ -	\$ 838,312
Paint Recycling Alberta	\$ 43	\$ -
Used Oil Recycling Alberta	\$ -	\$ 5,442
	\$ 43	\$ 843,754
<i>Used Oil Recycling Alberta</i>		
Electronics Recycling Alberta	\$ -	\$ 512,357
Tire Recycling Alberta	\$ 5,442	\$ -
	\$ 5,442	\$ 512,357
<i>Extended Producer Responsibility Oversight</i>		
Electronics Recycling Alberta	\$ -	\$ 291,718
	\$ -	\$ 291,718
<i>Household Hazardous Waste Program</i>		
Electronics Recycling Alberta	\$ -	\$ 104,206
	\$ -	\$ 104,206

ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

Note 7
**Long Term
Investments**

Long term investments consist of:

		Electronics Recycling Alberta			
		2024		2023	
		Cost	Market Value	Cost	Market Value
Bonds and fixed income		\$ 29,633,135	\$ 27,274,047	\$ 32,392,576	\$ 29,589,256
Canadian equities		33,472,308	35,503,321	39,350,272	38,158,281
		\$ 63,105,443	\$ 62,777,368	\$ 71,742,848	\$ 67,747,537

		Tire Recycling Alberta			
		2024		2023	
		Cost	Market Value	Cost	Market Value
Bonds and fixed income		\$ 8,719,141	\$ 7,782,879	\$ 8,301,551	\$ 7,426,940
Canadian equities		11,590,886	12,291,494	11,500,858	11,207,099
		\$ 20,310,027	\$ 20,074,373	\$ 19,802,409	\$ 18,634,039

		Used Oil Recycling Alberta			
		2024		2023	
		Cost	Market Value	Cost	Market Value
Bonds and fixed income		\$ 3,191,533	\$ 2,807,564	\$ 3,254,264	\$ 2,902,607
Canadian equities		3,145,230	3,222,326	3,164,211	3,001,219
		\$ 6,336,763	\$ 6,029,890	\$ 6,418,475	\$ 5,903,826

		Paint Recycling Alberta	
		2024	
		Cost	Market Value
Bonds and fixed income		\$ 1,379,274	\$ 1,415,477
Canadian equities		600,657	661,210
		\$ 1,979,931	\$ 2,076,687

ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

Note 7

Long Term
Investments
continued. . .

The bond coupon and guaranteed investment certificate rates range from 2.05% to 6.03% and mature from June 12, 2025, to June 18, 2035.

Further information on the investment policy is provided in Note 3.

Note 8

Property and
Equipment

	2024			2023
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
Computer equipment	\$ 239,418	\$ 210,236	\$ 29,182	\$ 61,852
Furniture and fixtures	30,377	19,579	10,798	20,082
Communications equipment	4,737	4,659	79	4,336
Assets not available for use	2,523,928	-	2,523,928	-
	\$ 2,798,460	\$ 234,474	\$ 2,563,987	\$ 86,270

Amortization provided for in the current year total \$49,617; (2023 - \$77,101).

Note 9

Intangible Asset

	2024			2023
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
Computer software	\$ 9,271,887	\$ 2,381,848	\$ 6,890,038	\$ 5,043,383
	\$ 9,271,887	\$ 2,381,848	\$ 6,890,038	\$ 5,043,383

In the current year the Authority has amortized \$1,359,223; (2023 - \$902,734) on the portion of the system build available for use during the year.

ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

Note 10
**Tenant Improvement
Allowance**

In the prior year the Authority entered into a lease agreement, which included a tenant improvement allowance of \$977,860 in the prior year, to be amortized over the term of the rental agreement, from January 1, 2023, to October 31, 2035.

	2024	2023
Tenant improvement allowance receivable	\$ 966,828	\$ 977,860
Amount amortized as reduction to rent expense	(84,214)	(19,049)
Subtotal	882,614	958,811
Current portion	(76,197)	(76,197)
	\$ 806,417	\$ 882,614

ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

Note 11**Compensation**

As required under the Designated Material Recycling and Management Regulation (AR 93/04), Section 16(2) and Section 16(3), the remuneration and benefits paid to all members of the Board of Directors (on an individual basis by name) and remuneration and benefits paid to all management personnel who report directly to one or more members of the Board of Directors (on an aggregate basis) are as follows:

Board of Directors' Honoraria	2024	2023
Brad Pickering (Chairperson from January 1, 2022)	\$ 30,025	\$ 30,800
Jeff Faber (until October 24, 2022)	-	5,125
Lisa Doig (since September 13, 2023)	3,700	-
Catherine Heron (until September 13, 2023)	3,323	2,814
Nelson Tonn (until September 28, 2022)	-	4,163
David Schaaf	8,138	8,744
Joe Kostler (until September 13, 2023)	1,988	4,088
Janice Harrington (since September 13, 2023)	3,425	-
Michael Howden (since September 13, 2023)	4,745	-
Kara Westerlund (until September 13, 2023)	2,100	3,025
Ian Young	3,975	4,250
Jim Boucher	6,125	7,244
Lis Anderson	1,963	-
Board of Directors' Benefits	14,879	15,190
Subtotal	84,386	85,443
Chief Executive Officer Salary	239,306	225,034
Benefits	41,153	34,345
Subtotal	280,459	259,379
Total	\$ 364,845	\$ 344,822

The Board of Directors and CEO are considered a related party and transactions with related parties are measured at cost, which is equal to the undiscounted cash flows received, or expected to be received, not including expected interest and dividends, less any previously recognized impairment losses.

ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

Note 12**Commitments**

The Authority has leased office space in its existing location expiring October 31, 2025. The Authority has entered into a new lease agreement for a different office location from January 3, 2023, to October 31, 2035. The new lease includes a rent-free period until October 31, 2025, to coincide with the end date of the lease agreement on the current office space. As required by accounting requirements, lease costs for the new space are amortized and being recognized over the full lease period (Note 10).

The Authority has commitments to October 31, 2035, and leased equipment expiring between December 19, 2024, and March 31, 2025. The approximate minimum payments required under the lease agreements in future years are as follows:

	Rent	Equipment
2025	\$ 522,587	\$ 21,643
2026	500,697	6,444
2027	470,052	6,444
2028	470,052	6,444
2029	470,052	6,444
Thereafter	3,223,546	4,833
	\$ 5,656,986	\$ 52,252

Rental expense for the year is allocated under the Authority's administration based on a formula prescribed by the Board of Directors (Note 14).

ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

Note 13

Externally Restricted
Net Assets

All the net assets of the Authority are externally restricted as stipulated in the Stewardship and EPR Regulations (Note 1) and are maintained for purposes set out in the Regulations.

The Authority's allocated net assets represent those net assets not invested in capital assets.

For the Stewardship programs, net assets represent environmental fees collected on products sold which are in excess of incentives paid for products discarded into the program and recycled and the costs of administering the programs, plus investment earnings on these fees. The net assets are to be used for the purposes set out in the Stewardship Regulation. They are managed in such a manner that they provide for reserve amounts that are sufficient to ensure the ongoing sustainability of the recycling programs or sufficient to allow for the event of cancellation of the program's environmental fees and the resulting windup of the program.

EPR net assets represent revenue less expenditures on EPR oversight activities. The net assets are to be used for the purposes of performing oversight functions as set out in the EPR Regulation. During the initial start-up period for the EPR Oversight Mandate, revenue, expenditures and net assets are being recorded and reported on a consolidated basis. All revenue and expenditures incurred for EPR Oversight will be reallocated and reported separately per Part I and Part II of the EPR Regulation during fiscal 2024/25.

ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

Note 14

Allocation of
Expenses

Included in program delivery and corporate administration expenditures of \$10,343,034 (2023 - \$7,935,371) are costs that have been allocated proportionately as determined by the Board of Directors on an annual basis. Costs that can be directly attributed to the individual Stewardship programs and EPR Oversight mandate have been allocated to the specific program/mandate.

The allocation formula for shared costs that benefit all Stewardship programs is shown in the table below.

	Electronics Recycling Alberta	Paint Recycling Alberta	Tire Recycling Alberta	Used Oil Recycling Alberta
2023/24	26%	9%	41%	24%
2022/23	26%	9%	41%	24%

For 2023/24, the EPR function was being charged an allocation of costs where it can be reasonably demonstrated that EPR activity directly utilized resources or resulted in additional costs to the organization. For 2024/25, the EPR oversight function will be allocated a standard share of corporate costs.

ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

Note 15

Financial
Instruments

The Authority is exposed to various risks through its financial instruments. The following analysis provides information about the Authority's risk exposure and concentration as of March 31, 2024. Unless otherwise noted, the Authority's risk exposure has not changed from the prior year.

Credit risk- Stewardship Programs

Credit risk arises from the potential that electronics, paint, tire or used oil suppliers will fail to perform their respective obligations. The Authority is exposed to credit risk from these suppliers. However, the Authority has a large number of suppliers, which minimizes the concentration of credit risk. Management monitors its accounts receivable regularly and provides for any amounts that are not collectible in the allowance for doubtful accounts.

Currency risk

The Authority has investments that are denominated in foreign currencies and is therefore exposed to currency risk. The Authority's earnings are exposed to financial risk that arises from fluctuations in foreign exchange rates and the degree of the volatility of these rates. As at March 31, 2024, foreign denominated investments amounted to \$1,764,619 (1.58%) of the Authority's total short and long term investments.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. The Authority is exposed to interest rate risk primarily through its floating interest rate money market securities, bonds, fixed income investments, and loan payable.

ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

Note 16

Electronics Pilot

On May 11, 2020, the Government of Alberta approved a pilot project (the "Pilot") through Ministerial Order 21/2020 for the Authority to use up to \$43 million in reserve funds in the Electronics fund to recycle electronics products that were not accepted previously in the program. The Pilot and the use of the reserve funds are consistent with the allowable activities under the Regulation and the Authority's bylaws.

The Pilot planning phase commenced in May 2020, with full operations beginning in fall 2020. With the final report submitted to EPA during the 2022/23 reporting year, the Authority has fulfilled the requirements of the initial Ministerial Order. EPA has extended the Pilot program through Ministerial Order 65/2022 to March 31, 2025, while the government considers any potential permanent program changes.

The expenditures for the year ending March 31, 2024 were \$6,041,909 (2023 - \$5,029,153). Lifetime expenditures for the program up to March 31, 2024 total \$21,349,791.

Note 17

Extended Producer
Responsibility
Oversight

On October 3, 2022, the Government of Alberta announced the approval of the Extended Producer Responsibility Regulation AR 194/2022, coming into force November 30, 2022. Under the EPR Regulation, the Authority was established as the management board providing oversight for PPP and HSP materials.

The primary activities by the Authority in the reported year for EPR Oversight included the approval and issuance of bylaws for each of the PPP and HSP mandates, expanding ARMA's IT infrastructure to support EPR registration and reporting, the registration of communities, Producer Responsibility Organizations (PROs), Producers and processing facilities, and the development of EPR policies and operational procedures.

ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

Note 18

Household Hazardous
Waste

The EPR Regulation introduces a framework for HSP that is expected to eventually make redundant the current HHW contract between the Authority and EPA. As the common collection system for HSP in Alberta is developed over the next several years under the requirements of the EPR Regulation, it is anticipated that the Authority will work with EPA to wind down the existing HHW contract structure.

EPA is expected to maintain their funding for the collection and transport of HHW to an approved facility under the current contract structure until March 31, 2025, when it is expected that the EPR program will be operational.

Note 19

Budget Information

The Authority prepares annual operating budgets for each of the Stewardship programs. A budget for the stand-up period for the EPR mandate for the 27-month period from January 1, 2023 to March 31, 2025 was prepared, with the portion for fiscal 2023/24 reflected in Schedule 5(a). Budget information, where prepared, is included for information purposes and is unaudited.

Schedule 1 Statement of Financial Position

Electronics Recycling Alberta ALBERTA RECYCLING MANAGEMENT AUTHORITY

March 31, 2024

		2024	2023
ASSETS			
	CURRENT		
	Cash	\$ 664,156	\$ 1,483,866
	Short term investments (Note 4)	6,852,538	8,754,857
	Accounts receivable	800,130	746,267
	Interfund receivable (Note 6)	1,968,870	1,468,832
	Prepaid expenses	313,867	222,471
		<u>10,599,561</u>	<u>12,676,293</u>
	LONG TERM INVESTMENTS (Note 7)	62,777,368	67,747,538
	TENANT IMPROVEMENT ALLOWANCE RECEIVABLE (Note 10)	966,828	977,860
	PROPERTY AND EQUIPMENT (Note 8)	2,563,987	86,270
	INTANGIBLE ASSET (Note 9)	4,285,796	5,043,383
		<u>\$ 81,193,540</u>	<u>\$ 86,531,344</u>
LIABILITIES AND NET ASSETS			
	CURRENT		
	Payable to recyclers and related accruals	\$ 2,130,941	\$ 2,490,847
	Accounts payable and accrued liabilities	2,133,537	1,107,018
	Tenant improvement allowance liability (Note 10)	76,197	76,197
		<u>4,340,675</u>	<u>3,674,062</u>
	DEFERRED RENT	449,233	89,847
	TENANT IMPROVEMENT ALLOWANCE LIABILITY (Note 10)	806,417	882,614
		<u>5,596,325</u>	<u>4,646,523</u>
	COMMITMENTS (Note 12)		
	EXTERNALLY RESTRICTED NET ASSETS (Note 13)		
	Invested in capital assets	6,849,782	5,129,653
	Allocated	68,747,433	76,755,168
		<u>75,597,215</u>	<u>81,884,821</u>
		<u>\$ 81,193,540</u>	<u>\$ 86,531,344</u>
	Basis of presentation (Note 2)		

Schedule 1(a) Statement of Revenue and Expenditures

Electronics Recycling Alberta ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

	2024 Budget Unaudited	2024 Actual	2023 Actual
Revenue			
Environmental fees	\$ 5,179,108	\$ 5,517,123	\$ 5,806,282
Government of Alberta grant	-	2,600	36,400
Interest	5,000	(103,628)	219,297
Total revenue	5,184,108	5,416,095	6,061,979
Recycling expenditures			
Recycling incentives	13,154,274	14,395,610	12,287,586
Total recycling expenditures	13,154,274	14,395,610	12,287,586
Recycling development and other			
Research and development	632,500	266,858	616,886
Public information	81,316	42,280	112,909
Rural Alberta project and municipal grants	88,040	112,421	91,438
Total recycling development and other	801,856	421,559	821,233
Program delivery expenditures			
Compensation and advisory services	728,957	615,873	740,662
Compliance and assurance activities	228,700	79,866	105,930
Other program expenses	454,406	446,825	323,032
Total program delivery expenditures	1,412,063	1,142,564	1,169,624
Corporate administration expenditures			
Compensation and professional fees	709,676	580,766	596,732
Office and general expenses, including amortization	471,897	458,152	396,142
Total corporate administration expenditures	1,181,573	1,038,919	992,874
Total expenditures	16,549,766	16,998,652	15,271,317
Revenue net of expenditures	(11,365,658)	(11,582,557)	(9,209,338)
Fund Investment			
Investment income	3,160,000	1,820,443	2,352,201
Unrealized investment (loss) gain	-	3,667,235	(2,823,473)
Investment managers and related expense	(250,000)	(192,727)	(213,055)
Net investment income	2,910,000	5,294,951	(684,327)
(Deficiency) excess of revenue over expenditures	\$ (8,455,658)	\$ (6,287,606)	\$ (9,893,665)
Basis of presentation (Note 2)			

Schedule 1(b) Statement of Changes in Net Assets

Electronics Recycling Alberta ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

	2024			2023
	Capital Assets	Allocated	Total	Total
Net assets, beginning of year	\$ 5,129,653	\$ 76,755,168	\$ 81,884,821	\$ 91,778,486
(Deficiency) excess of revenue over expenditures	-	(6,287,606)	(6,287,606)	(9,893,665)
Amortization of capital assets	(1,284,032)	1,284,032	-	-
Investment in capital assets	3,004,161	(3,004,161)	-	-
Net assets, end of year	\$ 6,849,782	\$ 68,747,433	\$ 75,597,215	\$ 81,884,821

Basis of presentation (Note 2)

Schedule 1(c) Statement of Cash Flow

Electronics Recycling Alberta ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

	2024	2023
Cash flow from operating activities		
Recycling revenues collected	\$ 5,362,265	\$ 5,908,085
Program expenditures	(15,345,255)	(13,744,350)
Investment income	1,820,443	2,352,201
Investment management costs	(192,727)	(213,055)
	<u>(8,355,274)</u>	<u>(5,697,119)</u>
Cash flow used by investing activities		
Investment proceeds (contributions)	10,539,725	9,224,406
Acquisitions of property and equipment	(2,523,928)	(61,950)
Acquisitions of intangible asset	(480,233)	(2,847,481)
	<u>7,535,564</u>	<u>6,314,975</u>
(Decrease) increase in cash position	(819,710)	617,856
Cash, beginning of year	1,483,866	866,010
Cash, end of year	\$ 664,156	\$ 1,483,866

Basis of presentation (Note 2)

Schedule 2 Statement of Financial Position

Paint Recycling Alberta ALBERTA RECYCLING MANAGEMENT AUTHORITY

March 31, 2024

		2024	2023
ASSETS			
	CURRENT		
	Cash	\$ 777,917	\$ 260,434
	Short term investments (Note 4)	1,566,031	3,934,187
	Accounts receivable	605,659	649,106
		<u>2,949,607</u>	<u>4,843,727</u>
	LONG TERM INVESTMENTS (Note 7)	2,076,687	-
		<u>\$ 5,026,294</u>	<u>\$ 4,843,727</u>
LIABILITIES AND NET ASSETS			
	CURRENT		
	Payable to recyclers and related accruals	\$ 820,811	\$ 798,764
	Accounts payable and accrued liabilities	98,206	82,118
	Interfund payable (Note 6)	222,320	180,457
		<u>1,141,337</u>	<u>1,061,339</u>
	COMMITMENTS (Note 12)		
	EXTERNALLY RESTRICTED NET ASSETS (Note 13)		
	Allocated	3,884,957	3,782,388
		<u>3,884,957</u>	<u>3,782,388</u>
		<u>\$ 5,026,294</u>	<u>\$ 4,843,727</u>
	Basis of presentation (Note 2)		

Schedule 2(a) Statement of Revenue and Expenditures

Paint Recycling Alberta

ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

	2024 Budget Unaudited	2024 Actual	2023 Actual
Revenue			
Environmental fees	\$ 6,237,643	\$ 6,315,199	\$ 6,310,269
Government of Alberta grant	-	900	12,600
Interest	10,000	1,388	103,795
Total revenue	6,247,643	6,317,487	6,426,664
Recycling expenditures			
Recycling incentives	5,367,437	5,642,121	5,425,599
Total recycling expenditures	5,367,437	5,642,121	5,425,599
Recycling development and other			
Research and development	22,500	2,767	5,211
Public information	32,879	17,982	48,325
Rural Alberta project and municipal grants	21,770	20,971	18,489
Total recycling development and other	77,149	41,719	72,024
Program delivery expenditures			
Compensation and advisory services	286,413	256,519	219,041
Compliance and assurance activities	66,076	29,798	110,746
Other program expenses	157,297	154,670	109,305
Total program delivery expenditures	509,786	440,988	439,093
Corporate administration expenditures			
Compensation and professional fees	248,060	200,717	206,634
Office and general expenses, including amortization	167,667	155,575	124,905
Total corporate administration expenditures	415,727	356,292	331,538
Total expenditures	6,370,099	6,481,119	6,268,253
Revenue net of expenditures	(122,456)	(163,632)	158,411
Fund Investment			
Investment income	51,040	171,667	120,917
Unrealized investment gain (loss)	-	96,756	-
Investment managers and related expense	(1,040)	(2,222)	(1,691)
Net investment income	50,000	266,201	119,226
(Deficiency) excess of revenue over expenditures	\$ (72,456)	\$ 102,569	\$ 277,637

Basis of presentation (Note 2)

Schedule 2(b) Statement of Changes in Net Assets

Paint Recycling Alberta

ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

	2024		2023
	Allocated	Total	Total
Net assets, beginning of year	\$ 3,782,388	\$ 3,782,388	\$ 3,504,751
Excess of revenue over expenditures	102,569	102,569	277,637
Net assets, end of year	\$ 3,884,957	\$ 3,884,957	\$ 3,782,388

Basis of presentation (Note 2)

Schedule 2(c) Statement of Cash Flow

Paint Recycling Alberta

ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

	2024	2023
Cash flow from operating activities		
Recycling revenues collected	\$ 6,360,935	\$ 6,475,135
Program expenditures	(6,401,122)	(6,132,245)
Investment income	171,667	120,917
Investment management costs	(2,222)	(1,691)
	129,258	462,116
Cash flow used by investing activities		
Investment proceeds (contributions)	388,225	(595,220)
	388,225	(595,220)
(Decrease) increase in cash position	517,483	(133,104)
Cash, beginning of year	260,434	393,538
Cash, end of year	\$ 777,917	\$ 260,434

Basis of presentation (Note 2)

Schedule 3 Statement of Financial Position

Tire Recycling Alberta

ALBERTA RECYCLING MANAGEMENT AUTHORITY

March 31, 2024

		2024	2023
ASSETS			
	CURRENT		
	Cash	\$ 1,307,473	\$ 745,820
	Short term investments (Note 4)	5,436,462	4,803,477
	Accounts receivable	2,389,687	2,388,988
	Interfund receivable (Note 6)	43	8
	Prepaid expenses	-	7,858
		9,133,665	7,946,151
	LONG TERM INVESTMENTS (Note 7)	20,074,373	18,634,039
		\$ 29,208,038	\$ 26,580,190
LIABILITIES AND NET ASSETS			
	CURRENT		
	Payable to recyclers and related accruals	\$ 4,446,419	\$ 3,282,405
	Accounts payable and accrued liabilities	29,137	108,842
	Interfund payable (Note 6)	843,754	760,743
		5,319,310	4,151,990
	COMMITMENTS (Note 12)		
	EXTERNALLY RESTRICTED NET ASSETS (Note 13)		
	Allocated	23,888,728	22,428,200
		23,888,728	22,428,200
		\$ 29,208,038	\$ 26,580,190
	Basis of presentation (Note 2)		

Schedule 3(a) Statement of Revenue and Expenditures

Tire Recycling Alberta ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

	2024 Budget Unaudited	2024 Actual	2023 Actual
Revenue			
Environmental fees	\$ 28,031,976	\$ 31,301,403	\$ 28,798,068
Less: Import tire agent charges	(13,800)	(35,349)	(29,520)
Government of Alberta grant	-	4,100	57,400
Interest	50,000	106,079	128,424
Total revenue	28,068,176	31,376,234	28,954,372
Recycling expenditures			
Recycling incentives	26,892,831	28,536,770	25,469,229
Total recycling expenditures	26,892,831	28,536,770	25,469,229
Recycling development and other			
Research and development	12,500	(79,611)	17,418
Public information	122,613	60,730	178,112
Rural Alberta project and municipal grants	133,120	82,720	78,498
Total recycling development and other	268,233	63,839	274,028
Program delivery expenditures			
Compensation and advisory services	966,389	882,893	884,696
Contract administration	18,289	12,370	19,556
Compliance and assurance activities	156,177	75,546	85,894
Other program expenses	716,564	704,609	497,951
Total program delivery expenditures	1,857,419	1,675,417	1,488,097
Corporate administration expenditures			
Compensation and professional fees	1,112,276	914,570	931,855
Office and general expenses, including amortization	720,751	653,313	530,043
Total corporate administration expenditures	1,833,027	1,567,883	1,461,898
Total expenditures	30,851,510	31,843,910	28,693,252
Revenue net of expenditures	(2,783,334)	(467,676)	261,120
Fund Investment			
Investment income	917,000	1,027,797	706,289
Unrealized investment (loss) gain	-	960,234	(638,358)
Investment managers and related expense	(55,000)	(59,827)	(55,527)
Net investment income	862,000	1,928,204	12,404
(Deficiency) excess of revenue over expenditures	\$ (1,921,334)	\$ 1,460,528	\$ 273,524

Basis of presentation (Note 2)

Schedule 3(b) Statement of Changes in Net Assets

Tire Recycling Alberta

ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

	<u>2024</u>		<u>2023</u>
	<u>Allocated</u>	<u>Total</u>	<u>Total</u>
Net assets, beginning of year	\$ 22,428,200	\$ 22,428,200	\$ 22,154,676
(Deficiency) excess of revenue over expenditures	1,460,528	1,460,528	273,524
Net assets, end of year	\$ 23,888,728	\$ 23,888,728	\$ 22,428,200

Basis of presentation (Note 2)

Schedule 3(c) Statement of Cash Flow

Tire Recycling Alberta

ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

	2024	2023
Cash flow from (used by) operating activities		
Recycling revenue collected	\$ 31,375,535	\$ 28,795,242
Program expenditures	(30,668,767)	(28,888,216)
Investment income	1,027,797	706,289
Investment management costs	(59,827)	(55,527)
	<u>1,674,738</u>	<u>557,788</u>
Cash flow (used by) from investing activities		
Investment proceeds (contributions)	(1,113,085)	(818,920)
	<u>(1,113,085)</u>	<u>(818,920)</u>
(Increase) decrease in cash position	561,653	(261,132)
Cash, beginning of year	745,820	1,006,952
Cash, end of year	\$ 1,307,473	\$ 745,820

Basis of presentation (Note 2)

Schedule 4 Statement of Financial Position

Used Oil Recycling Alberta ALBERTA RECYCLING MANAGEMENT AUTHORITY

March 31, 2024

		2024	2023
ASSETS			
	CURRENT		
	Cash	\$ 702,155	\$ 178,783
	Short term investments (Note 4)	6,530,249	6,326,658
	Accounts receivable	5,697,223	4,510,101
	Interfund receivable (Note 6)	5,442	326
		12,935,069	11,015,868
	LONG TERM INVESTMENTS (Note 7)	6,029,890	5,903,826
		\$ 18,964,959	\$ 16,919,694
LIABILITIES AND NET ASSETS			
	CURRENT		
	Payable to recyclers and related accruals	\$ 3,685,159	\$ 2,114,550
	Accounts payable and accrued liabilities	44,356	19,397
	Interfund payable (Note 6)	512,357	437,745
		4,241,872	2,571,692
	COMMITMENTS (Note 12)		
	EXTERNALLY RESTRICTED NET ASSETS (Note 13)		
	Allocated	14,723,087	14,348,002
		\$ 18,964,959	\$ 16,919,694
	Basis of presentation (Note 2)		

Schedule 4(a) Statement of Revenue and Expenditures

Used Oil Recycling Alberta

ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

	2024 Budget Unaudited	2024 Actual	2023 Actual
Revenue			
Environmental fees	\$ 16,135,859	\$ 19,743,692	\$ 16,635,521
Government of Alberta grant	-	2,400	33,600
Interest	15,000	67,704	114,262
Total revenue	16,150,859	19,813,796	16,783,383
Recycling expenditures			
Recycling incentives	14,111,574	18,005,475	12,487,188
Total recycling expenditures	14,111,574	18,005,475	12,487,188
Recycling development and other			
Research and development	7,500	179	-
Public information	76,176	42,483	107,962
Rural Alberta project and municipal grants	72,285	39,506	58,462
Total recycling development and other	155,961	82,167	166,424
Program delivery expenditures			
Compensation and advisory services	640,223	538,220	543,831
Contract program administration fees	1,349	1,348	1,166
Compliance and assurance activities	229,217	156,075	160,983
Other program expenses	514,249	494,023	379,036
Total program delivery expenditures	1,385,038	1,189,667	1,085,016
Corporate administration expenditures			
Compensation and professional fees	653,163	533,675	547,683
Office and general expenses, including amortization	432,205	395,716	323,511
Total corporate administration expenditures	1,085,368	929,391	871,194
Total expenditures	16,737,941	20,206,701	14,609,822
Revenue net of program expenditures	(587,082)	(392,904)	2,173,561
Fund Investment			
Investment income	204,000	564,867	310,950
Unrealized investment gain (loss)	-	222,944	(164,092)
Investment managers and related expense	(15,000)	(19,822)	(18,435)
Net investment income (loss)	189,000	767,989	128,423
(Deficiency) excess of revenue over expenditures	\$ (398,082)	\$ 375,085	2,301,984

Basis of presentation (Note 2)

Schedule 4(b) Statement of Changes in Net Assets

Used Oil Recycling Alberta

ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

	<u>2024</u>		<u>2023</u>
	<u>Allocated</u>	<u>Total</u>	<u>Total</u>
Net assets, beginning of year	\$ 14,348,002	\$ 14,348,002	\$ 12,046,017
Excess of revenue over expenditures	375,085	375,085	2,301,985
Net assets, end of year	\$ 14,723,087	\$ 14,723,087	\$ 14,348,002

Basis of presentation (Note 2)

Schedule 4(c) Statement of Cash Flow

Used Oil Recycling Alberta

ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

	2024	2023
Cash flow from operating activities		
Recycling revenue collected	\$ 18,626,673	\$ 16,495,583
Program expenditures	(18,541,637)	(14,520,719)
Investment income	564,867	310,950
Investment management costs	(19,822)	(18,435)
	630,081	2,267,379
 Cash flow used by investing activities		
Investment proceeds (contributions)	(106,710)	(2,432,802)
	(106,710)	(2,432,802)
 (Decrease) increase in cash position	523,371	(165,423)
Cash, beginning of year	178,783	344,206
Cash, end of year	\$ 702,155	\$ 178,783

Basis of presentation (Note 2)

Schedule 5 Statement of Financial Position

Extended Producer Responsibility Oversight ALBERTA RECYCLING MANAGEMENT AUTHORITY

March 31, 2024

		2024	2023
ASSETS			
	CURRENT		
	Cash	\$ 24,065	\$ 37,550
	Prepaid expenses	10,068	-
		34,133	37,550
	INTANGIBLE ASSET (Note 9)	2,604,242	-
		\$ 2,638,375	\$ 37,550
LIABILITIES AND NET ASSETS			
	CURRENT		
	Loan payable (Note 5)	\$ 4,033,000	\$ -
	Accounts payable and accrued liabilities	697,605	80,287
	Interfund payable (Note 6)	291,718	24,224
		5,022,323	104,511
	COMMITMENTS (Note 12)		
	EXTERNALLY RESTRICTED NET ASSETS (Note 13)		
	Invested in capital assets	2,604,242	-
	Allocated	(4,988,190)	(66,961)
		(2,383,948)	(66,961)
		\$ 2,638,375	\$ 37,550
	Basis of presentation (Note 2)		

Schedule 5(a) Statement of Revenue and Expenditures

Extended Producer Responsibility Oversight ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

	2024 Budget Unaudited	2024 Actual	2023 Actual
Revenue			
Government of Alberta grant	\$ -	\$ -	\$ 50,000
Total revenue	-	-	50,000
Recycling development and other			
Public information	90,000	169,731	-
Total recycling development and other	90,000	169,731	-
Program delivery expenditures			
Compensation and advisory services	1,435,483	938,357	17,873
Compliance and assurance activities	1,190,324	472,328	71,471
Other program expenses	72,000	128,213	-
Financing expense	153,602	131,622	200
Total program delivery expenditure	2,851,409	1,670,520	89,544
Corporate administration expenditures			
Compensation and professional fees	116,183	255,670	25,583
Office and general expenses, including amortization	278,213	221,066	1,834
Total corporate administration expenditure	394,396	476,736	27,417
Total expenditures	3,335,805	2,316,987	116,961
(Deficiency) excess of revenue over expenditures	\$ (3,335,805)	\$ (2,316,987)	\$ (66,961)

Basis of presentation (Note 2)

Schedule 5(b) Statement of Changes in Net Assets

Extended Producer Responsibility Oversight ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

	2024			2023
	Capital Assets	Allocated	Total	Total
Net assets, beginning of year	\$ -	\$ (66,961)	\$ (66,961)	\$ -
(Deficiency) excess of revenue over expenditures	-	(2,316,987)	(2,316,987)	(66,961)
Amortization of capital assets	(124,808)	124,808	-	-
Investment in capital assets	2,729,050	(2,729,050)	-	-
Net assets, end of year	\$ 2,604,242	\$ (4,988,190)	\$ (2,383,948)	\$ (66,961)

Basis of presentation (Note 2)

Schedule 5(c) Statement of Cash Flow

Extended Producer Responsibility Oversight ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

	2024	2023
Cash flow from (used by) operating activities		
Government grant received	\$ -	\$ 50,000
Program expenditures	(1,317,435)	(12,450)
	(1,317,435)	37,550
Cash flow (used by) from investing activities		
Acquisitions of intangible asset	(2,729,050)	-
	(2,729,050)	-
Cash flow from financing activities		
Loan payable	4,033,000	-
	4,033,000	-
(Increase) decrease in cash position	(13,485)	37,550
Cash, beginning of year	37,550	-
Cash, end of year	\$ 24,065	\$ 37,550

Basis of presentation (Note 2)

Schedule 6 Statement of Financial Position

Household Hazardous Waste ALBERTA RECYCLING MANAGEMENT AUTHORITY

March 31, 2024

		2024	2023
ASSETS			
	CURRENT		
	Cash	\$ 132,275	\$ 320,141
	Accounts receivable	329,622	-
		\$ 461,897	\$ 320,141
LIABILITIES AND NET ASSETS			
	CURRENT		
	Payable to recyclers and related accruals	\$ 195,508	\$ 197,156
	Accounts payable and accrued liabilities	161,172	55,977
	Interfund payable (Note 6)	104,206	65,997
		460,886	319,130
	COMMITMENTS (Note 12)		
	EXTERNALLY RESTRICTED NET ASSETS (Note 13)		
	Allocated	1,011	1,011
		\$ 461,897	\$ 320,141
	Basis of presentation (Note 2)		

Schedule 6(a) Statement of Revenue and Expenditures and Changes in Net Assets

Household Hazardous Waste ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

	2024 Budget Unaudited	2024 Actual	2023 Actual
Revenue			
Government contract	\$ 1,900,000	\$ 1,622,950	\$ 1,605,793
Interest	500	12,750	5,616
Total revenue	1,900,500	1,635,700	1,611,409
Recycling expenditures			
Broker contracts	1,689,875	1,425,094	1,405,245
Total recycling expenditures	1,689,875	1,425,094	1,405,245
Recycling development and other			
Rural Alberta project and municipal grants	20,625	20,606	16,164
Total recycling development and other	20,625	20,606	16,164
Program delivery expenditures			
Contract administration fees	190,000	190,000	190,000
Total program delivery expenditures	190,000	190,000	190,000
Total expenditures	1,900,500	1,635,700	1,611,409
Excess of revenue over expenditures	-	-	-
Net assets, beginning of year	1,011	1,011	1,011
Net assets, end of year	\$ 1,011	\$ 1,011	\$ 1,011

Basis of presentation (Note 2)

Schedule 6(b) Statement of Cash Flow

Household Hazardous Waste ALBERTA RECYCLING MANAGEMENT AUTHORITY

Year ended March 31, 2024

	2024	2023
Cash flow used by operating activities		
Government contracts received	\$ 1,293,328	\$ 1,605,793
Program expenditures	(1,493,944)	(2,045,444)
Other income	12,750	5,616
	(187,866)	(434,035)
Increase (decrease) in cash position	(187,866)	(434,035)
Cash, beginning of year	320,141	754,176
Cash, end of year	\$ 132,275	\$ 320,141

Basis of presentation (Note 2)

INSPIRING A FUTURE WITHOUT WASTE